E-Enterprise for the Environment Combined Air Emissions Reporting (CAER)

Project Overview

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"Those who dream by day are cognizant of many things which escape those who dream only by night"

Edgar Allan Poe

Overview

- CAER project purpose and goals
- E-Enterprise principles applied
- Key challenges and concerns
- Previous Project Results:
 - Five "Short Term Win" enabling projects completed in 2016
 - "Quick Start" event in fall 2016
- Current and Future Steps
 - CAER Implementation Plan
 - Product Design Team Projects
- Contacts

CAER is an E-Enterprise Project

- E-Enterprise for the Environment is *jointly* governed by state/local/tribes (SLTs) and the EPA to collaboratively modernize business processes:
 - To improve **environmental results**
 - To reduce burden to the regulated community
 - To enhance services to the regulated community and the public by making government more efficient and effective
- Key E-Enterprise values integrated into all aspects of the project
 - Streamlining of processes
 - Modernization of business practices
 - Trust and accessibility to regulated community

CAER Project Goals

Basic purpose:

 To consolidate emissions reporting activities through modern data sharing technologies and streamlined program collaboration

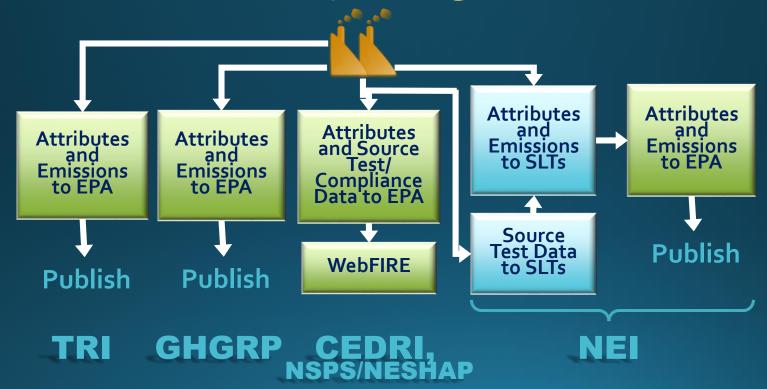
Expected benefits would include:

- Industry: Reduced reporting burden for industry by avoiding duplicative efforts across different programs and improved reporter experience through integrated electronic reporting and shared services
- Co-regulators: Support timely decision making and analyses with more consistent, accessible, and higher quality emissions data
- Public: Improvements to the availability, timeliness and transparency of data; also, higher quality and consistent data for various end users

CAER Basics

- Focuses on point sources under four major air reporting programs:
 - Toxics Release Inventory (TRI)
 - Greenhouse Gas Reporting Program (GHGRP)
 - Compliance and Emissions Data Reporting Interface (CEDRI)
 - National Emissions Inventory (NEI)
- Need to address different pollutants, facility definitions, data resolution across programs
- Focus on emissions reporting (not facility attributes)
- Look at process improvements first, not regulations
- Use information technology to help, where appropriate

Air Emissions Reporting "As is" State



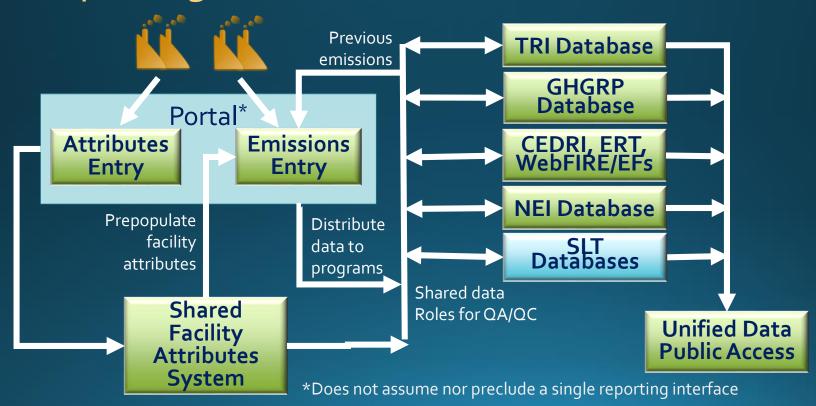
Example Integration of E-Enterprise Values in CAER Project

- Early engagement
 - Lean event held with SLT and industry participants
 - Return on investment analysis conducted
 - 18F product strategy workshop
 - Early collaboration establishes trust and accessibility for affected community
- Collaborative approach
 - Joint identification of issues/problems and potential solutions
 - Short-term SLT/EPA project teams established around starting point priority issues/needs
 - Collaboration on longer term implementation plan
 - Creates an embedded value proposition

Example Integration of E-Enterprise Values in CAER Project

- Modern business and Information Technology (IT) practices
 - Significant engagement between IT specialists and air program staff
 - Continuous feedback from 'agile' development processes results in prioritizing CAER-related activities and revisions to products
- Continued input received via:
 - Regular public webinars (typical audience >140 total; split around 50/50 for SLT/industry)
 - Dedicated mail server
 - Coordination meetings with SLTs and EPA program staff
 - Industry information forums
 - Weekly product design team meetings that includes SLT and EPA program members

CAER Proposed Future State for Emissions Reporting



Key Challenges and Concerns

- Knowledge base differentiation/diversity across implementing community (e.g., air policy staff v. IT staff)
- Looking beyond program silos
- Everyone has their "regular" jobs
- Potential for expanding scope
- SLT and industry concerns:
 - Trust by SLT and industry that EPA will listen and incorporate feedback
 - Accommodating diversity in state requirements and reporting systems
 - Accommodating diversity in industry data compilation/submittal processes
 - Concerns about requirements changes or new additions
 - Concerns about IT costs to implement

"Short Term Win" Projects

The EPA-SLT CAER 'Short Term Win" teams completed five enabling projects in 2016:

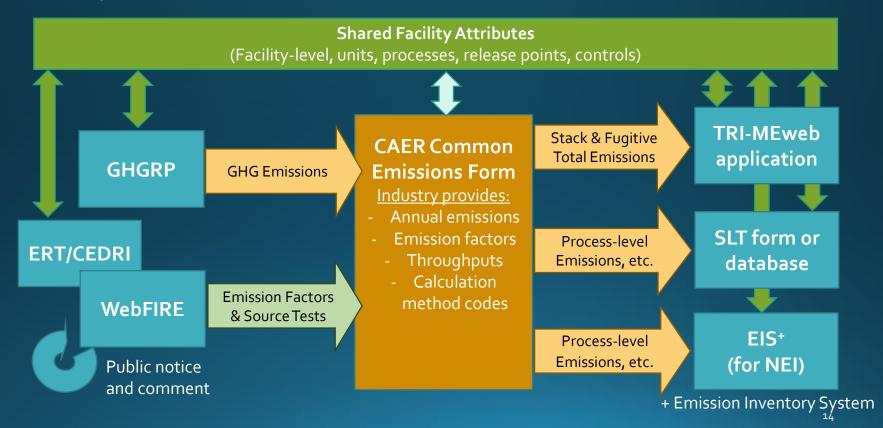
- CAER implementation plan
- Data dictionary and harmonization of code tables
- Web-based service for Source Classification Codes (SCCs)
- WebFIRE search improvements and consolidated export of industry test data
- Identify and eliminate root causes of EPA augmentation for the NEI

"Quick Start" Event

- Created a prototype during a 5-day challenge event in Sept. 2016
 - EPA members from each of the 4 CAER emissions programs and Office of Environmental Information (OEI)
 - State members from GA, MS, SC, and WY plus EPA and state observers
- Focused on emissions sharing
 - Assumed sharing of facility attributes was in place via Facility Team
- Focused on NEI-SLT and NEI-TRI (two highest return on investments), with connections to GHGRP and CEDRI/WebFIRE
- Explored the idea of a "common emissions form"
- Explored the use of the Be Informed® software package for "model-driven design"
- Recorded prototyping results

CAER Common Form

(conceptual illustration)



Current and Future Steps

- CAER Implementation plan lays out multi-year process to implement CAER
- Initial phase of the Implementation Plan has started
 - Product Design Team (PDT) formed late 2016
 - "First Round" R&D enabling projects conducted in first half of 2017
 - "Second Round" R&D projects to be defined and scoped out in Fall 2017
 - Potential full scale pilot project scope being defined with goals of a 2018 pilot
 - Software evaluations and procurement options being investigated
- Successive phases dependent on results of initial R&D projects, availability of resources, overcoming any identified constraints
- Utilizing and considering results from other CAER-related projects
 - Federal Registry Service (FRS) data model revision
 - E-Enterprise Facility Integrated Planning Team (IPT)
 - FRS/Risk and Technology Review (RTR) project

Product Design Team

- 12 member team made up of SLTs and EPA program staff
- Includes observers from National Association of Clean Air Agencies (NACAA), Association of Air Pollution Control Agencies (AAPCA), and E-Enterprise Program
- PDT meeting regularly since Oct. 2016 to design and manage 'first round' of R&D projects
 - Key consideration is that the projects support the overall CAER project objectives
 - General scope and product defined for each project

CAER Product Development Structure

Product Design Research and Development Priority List **CAER Product Design Team** R & D Teams 3 - 5 3 - 5 People months **Product Design** Demon-**Narrow** strative Team Scope **Expected** Resourced to Learn End user SLT/ EPA feedback occurs through needs/feedback participation on these teams

PDT "First Round" R&D Projects

QA/QC*

• Identification and evaluation of a common set of emissions data QA/QC procedures for shared emission reporting

GHG Emissions Mapping Study*

 Pilot study to map emission data in the EPA's national GHGRP to example state greenhouse gas reporting program(s)

TRI/NEI/SLT Program Crosswalk*

• Research consistency and possible workflows for sharing of emissions data between TRI, SLTs and NEI -- Phase 1

Emissions Data Design

 Establish and document a data model with basic core set of emissions-related data elements to support reporting through a CEF

Source Classification Codes (SCCs)/Emission Factors*

 Scoping study for identifying problems and solutions with SCCs and WebFIRE that will meet SLT, NEI, National Air Toxics Assessment (NATA), and CEDRI requirements under the CAER project

^{*} Separate presentations covering these projects follow this overview of CAER

Emissions Data Model Project

• Purpose:

• Establish and document an applicable data model with basic core set of emissions-related data elements to support a common emission form (CEF) reporting structure in shared emissions platform

• Status:

- Team compiling possible data elements and definitions
- SLT-led survey completed June 2017
 - 47 agency responses
 - Input on data elements and characteristics of system structure and function
- First phase project results and recommendations for next steps anticipated by end of Aug. 2017
- Second phase will support development of CEF for a potential pilot project

Contact Points

- Participate in future CAER PDT or R & D teams
 - Contacts: Kelly Poole at <u>kpoole@ecos.org</u>, Michael Burton at <u>Burton.Michael@azdeq.gov</u>, Mark Wert at <u>mark.wert@state.ma.us</u>, and Joe Mangino at <u>mangino.joseph@epa.gov</u>
- Join the CAER listserv; send email to: join-caer@lists.epa.gov
- Send comments and user stories to: <u>CAER@epa.gov</u>
 - Individual comments only (group comments cannot be used)
- CAER public website:
 - https://www.epa.gov/e-enterprise/e-enterprise-combined-air-emissions-reporting-caer

Team and Supporters

EPA (alphabetically).

- Kong Chiu
- Alice Chow
- Mike Ciolek
- Brian Cook
- Sally Dombrowski
- Josh Drukenbrod
- Ron Evans
- Julia Gamas
- Lauren Gordon
- John Harman
- Marc Houyoux (co-chair)
- Matthew Kelly
- Theresa Lowe
- Joe Mangino

- Jonathan Miller
- Juan Parra
- Kara Koehrn
- Ketan Patel
- Ron Ryan
- Bob Schell
- Madeleine Strum
- John Wakefield
- Bob Wayland

Supporting Roles (alphabetically)

- Tina Chen, EPA
- Beth Graves, ECOS
- Shana Harbour, EPA
- Kelly Poole, ECOS
- Tobias Schroeder, EPA

State/local/tribes (by agency)

- Nattinee Nipataruedi, AK
- Michael Burton, AZ
- Steven Potter, CT
- Carla Bedenbaugh, GA
- Jing Wang, GA
- Jordan Garfinkle, MA
- Mark Wert, MA
- Dennis McGeen, MI
- Tom Shanley, MI
- Azra Kovacevic, MN
- Chun-Yi Wu, MN
- Deborah Boleware, MS
- Tammy Manning, NC
- Gary Saunders, NC

- Joshua Kalfas, OK
- Michelle Horn, OK
- Elizabeth Elbel, OR
- Stephanie Summers, OR
- Chad Wilbanks, SC
- David McClard, SC
- Paul Mairose, SWCAA
- Erin Chancellor, TX
- Kathy Pendleton, TX
- Bryan Shaw, TX (co-chair)
- Jeff Merrell, VT
- Sue Hines, VA
- Ben Way, WY