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MANAGING DIRECTOR
MAY 22, 2018



CLEAR IEW ENERGY PARTNERS LLC

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Risks

Legislative, regulatory and diplomatic agendas are subject to change.

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By: Kevin Book

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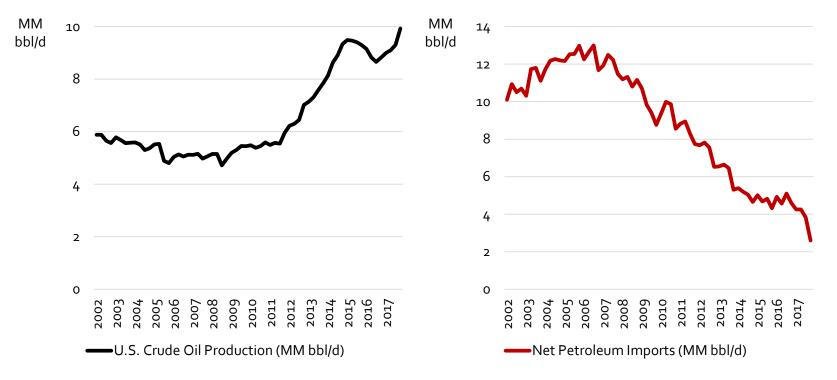


AGENDA

- 1. The Disappearing Energy Security Driver?
- 2. A Conceptual Framework of Transportation Policy Options
- 3. Efficiency, EVs and Economics
- 4. Discussion



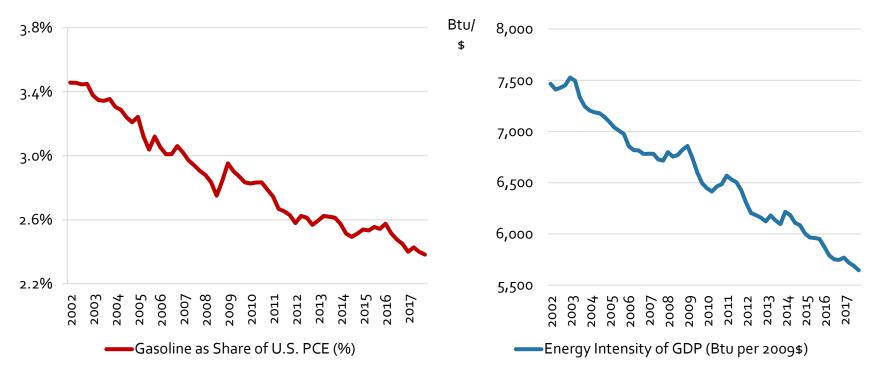
SUPPLY: GROWING U.S. ECONOMIC MIGHT







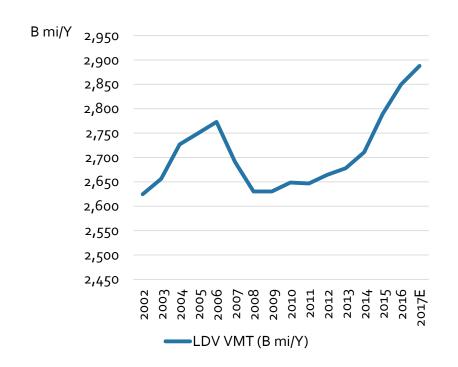
DEMAND: DIMINISHING U.S. ECONOMIC EXPOSURE

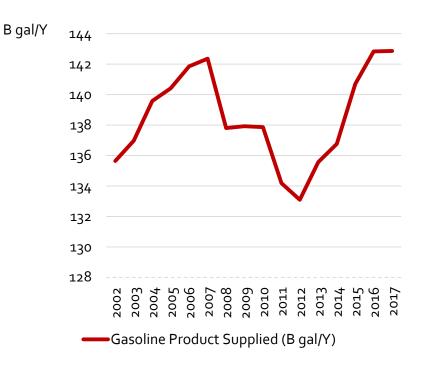






RISING LDV VMT, PEAKING GASOLINE DEMAND?

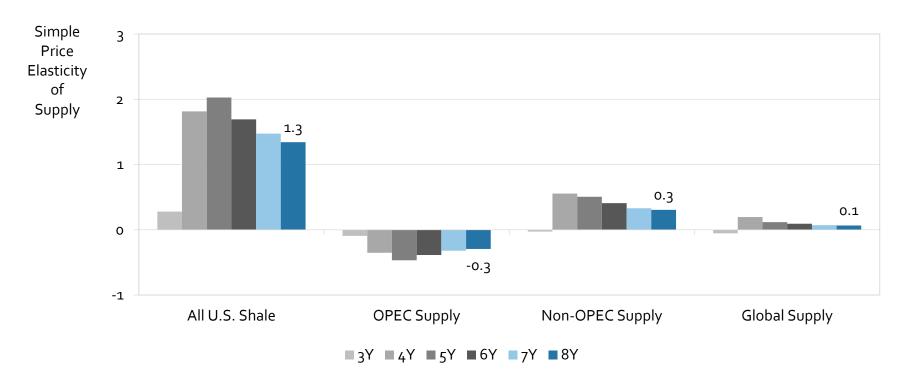




Source: ClearView Energy Partners, LLC, using EIA and FHWA data



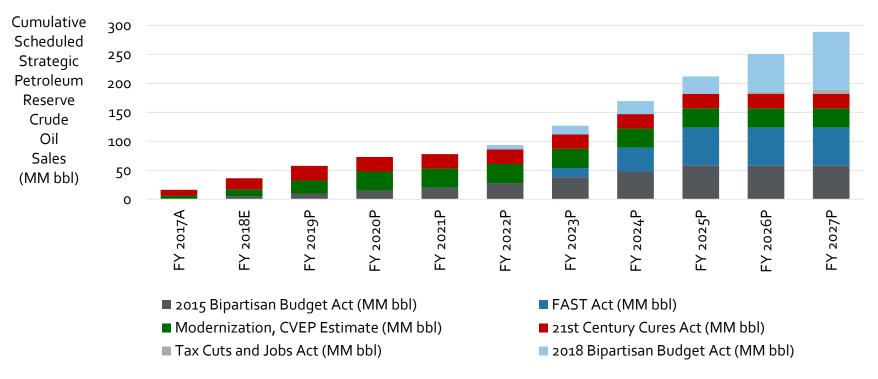
HIGHLY ELASTIC U.S. TIGHT OIL PRODUCTION





Source: ClearView Energy Partners, LLC, using EIA data

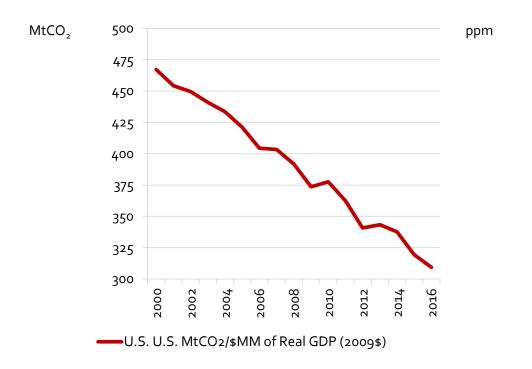
POST-SCARCITY WASHINGTON IS SELLING OFF THE SPR

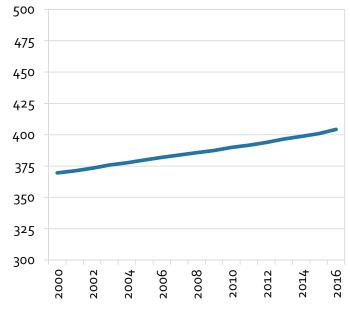






LOWER U.S. GHG INTENSITY, HIGHER ATMOSPHERIC CO₂ CONCENTRATION



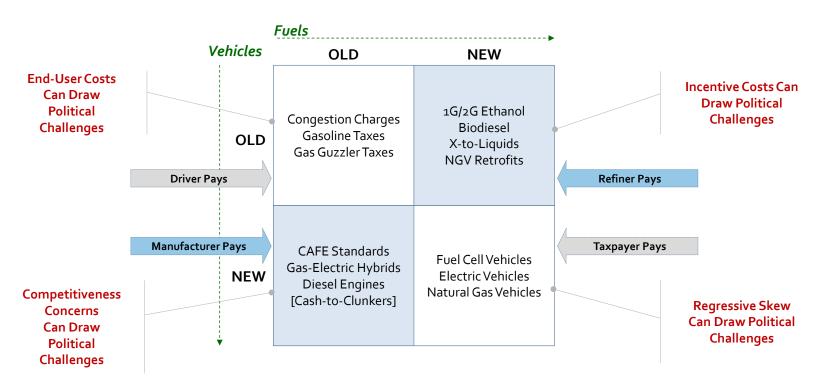


—Annual Average CO2 At Mauna Loa, ppm

Source: ClearView Energy Partners, LLC, using BEA, EIA and NOAA data



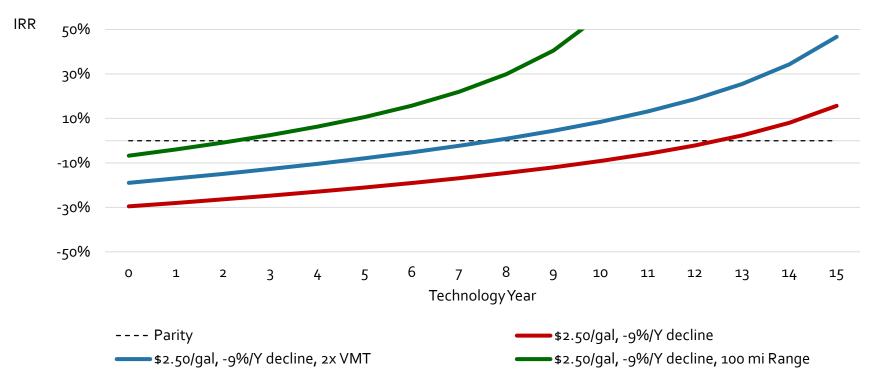
A Universe of Policy Options...and Political Challenges



Source: ClearView Energy Partners, LLC



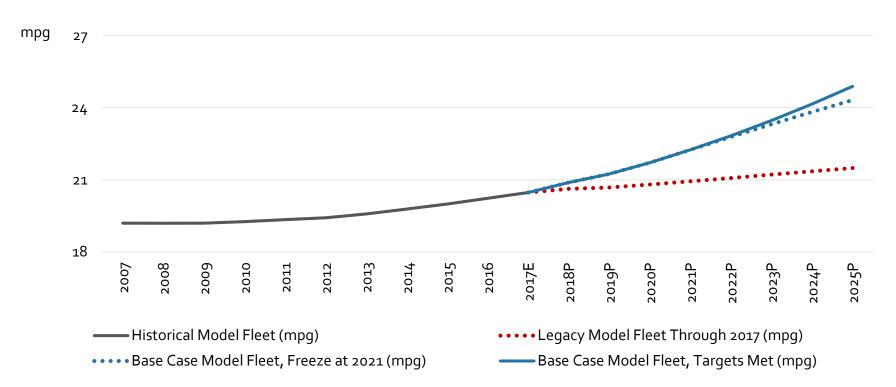
EV-ICEV IRR PARITY: FROM BREAK-EVEN TO "BREAKOUT"



Source: ClearView Energy Partners, LLC, using BEA, BNEF, BTS, DOE, EIA, EPA, FHWA and industry data



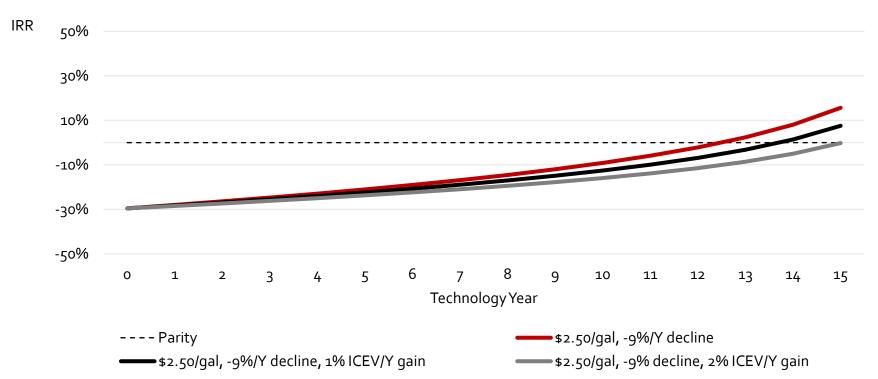
Demand-Side Policy Latency: Another ~ +1 mpg Already Baked In?



Source: ClearView Energy Partners, LLC, using BEA, BTS, EIA, EPA, FHWA and industry data



ICEV Efficiency Gains Could Push Back IRR Parity Horizons



Source: ClearView Energy Partners, LLC, using BEA, BNEF, BTS, DOE, EIA, EPA, FHWA and industry data



