





Prepared by **Development Strategies** in collaboration with the **City of St. Loui** and the **St. Louis Development Corporation**October 2020

DEVELOPMENTSTRATEGIES®







- Introduction
 about the Opportunity Zone program and its potential
- 6 City of St. Louis Overview an introduction to the city and its economy
- St. Louis' Opportunity Zones the city's framework for clusters and reinvestment
- St. Louis Cluster Profiles
 each of the clusters, their strengths, and their opportunities
- Next Steps and Resources contact information, partnerships, tools, and incentives

Promoting Investment

Opportunity Zones Program Overview

Potential for partnerships

Identify Strategic Projects



- Catalyst projects at key sites to create new momentum
- Business investments in firms and equipment
- Establish focus districts for targeted investment aligning with other initiatives

Match Projects with Investors



- Market projects to potential investors
- Assemble needed captial for priority projects

Build New Partnerships



- Solicit project proposals from developers with new projects in opportunity zones
- Connect with investors interested in supporting projects in St. Louis' Opportunity Zones
- See page XX to learn how to submit a proejct proposal and/or connect to project investment opportunties

LEADESHIP, COORDINATION, ALIGNMENT

St. Louis Leads the Way

#1

Best City to Move to in 2020

Curbed, Feb 2020

#1

Top 25 Cities that Millennials can Afford and Actually want to Live In

> The Penny Hoarder, July 2019

#1

Best Beer Scene in the Country

USA Today, 2018, 2019 & 2020

#1

Best City Parks in America

Thrillist, 2016

#1

Best Zoo in the Country

> USA Today, May 2018

#2

Best City for Entrepreneurs in the U.S.

Fit Small Business April 2019

#2

Top Rising Cities for Startups

Forbes, Oct 2018

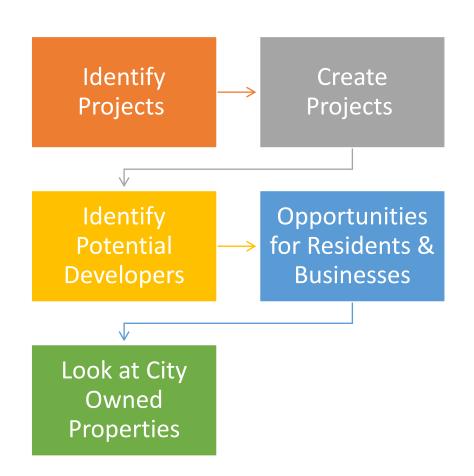
#3

Most Charitable City in the U.S.

Charity Navigator, June 2017



Project Identification







Small Developer and Small Business Training



Investment Framework



Technical Assistance Team – CPA, Legal, & Other Backoffice Assistance

Funding

- Create a Development Toolbox
- Identify and profile interested investors (and introduce to web portal)
- Explore creation of Neighborhood OZ Funds
- Identify Finance and Investment Strategies to Support Community's Goals
- Other federal, state, and local funding/resources/programs
- Better use of Contractor Loan Fund (Rewrite Program)
- Use of City Programs and funding



Building Partnerships

Identify organizations to create ecosystems Community Building Blocks Equitable Development Resources Create Working Groups in Ozs

- Opportunity Zone Working Group
- Community Engagement Working Group

Envision Centers



*The Department of Housing & Urban Development has designated these 3 non-profits as **EnVision Centers** - one of HUD's signature initiatives that aim to centralize support services focused on economic self-sufficiency.



Flance Early Childhood Center *

Sited on one of the last failed public high-rise structures in St. Louis, this corly childhood contens aspires to proactively after the course of the most impovenished zip code in Missourl.

Developer: McCormack Baron Salozai Ing.



Better Family Life Cultural, Educational & Business Center *

Since 1983, Better Family Life has been providing holistic solutions to issues that commonly threaten the sustainability of the family unit through life-enhancing employment training and placement; education; housing and asset development; community outreach; and youth, family and clinical services.

Developer: McCormack Baron Saluzur Inc



Friendly Temple Missionary Baptist Church *

From its humble beginnings in 1963, the church has grown into a 100,000-scuare-foot camous along the 5500 block of Martin Luther King Drive. With the mission to revitalize and restore, the church has brought hundreds of new homes to the area along with a child development center and retail. In continuing to build upon their successes, the church is implementing the collective wishes of the city and the neighborhood.

Catalytic Investments

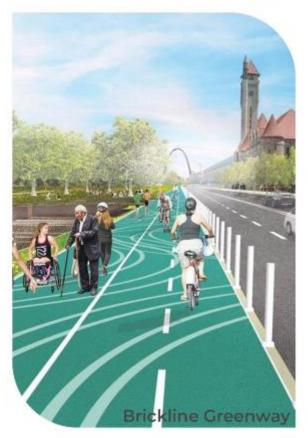












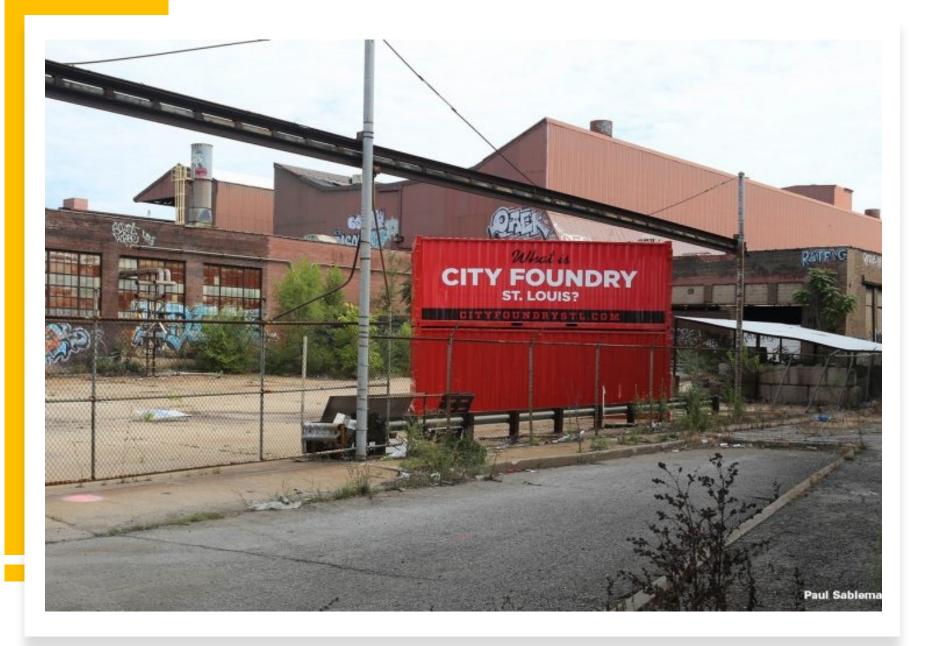




Harris Stowe State



City Foundry STL









Opportunity Zone Website

https://www.stlopportunityzones.org/



Home About Resources Map Districts OZ FAQ Contact





EPA Technical Assistance

Organizations Working Collectively & Building Off Existing Projects

COMMUNITY PARTNERS





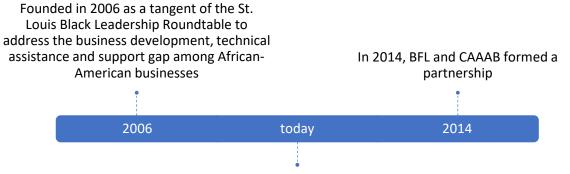








Center for the Acceleration of African American Business



Engaged over 700 member clients with approximately 450 or 60% still operating today



Barriers & Technical Assistance

- Funding Develop Financial Toolbox
- Build Capacity of Nonprofits to be self-sufficient
- Phase I and Phase II Environmental Assessment and clean up – Working with EPA
- In distress and under value communities we need Gap Financing
- Financial modeling
- Structuring deals
- Site preparation after building demolition
- Air quality during & after building demolition
- Reuse of building materials from vacant properties
- Equitable development & financing of vacant blocks of land
- Repurposing vacant land for usage other than construction (best sites for water retention, green space etc.)
- Land Acquisition Fund
- EPA Technical Assistance to planning and address environmental issues