

EPA Clean Water Act National Compliance Initiative Series

BMPs for POTW Compliance: Critical Elements of Successful Wastewater Treatment (Part 2 of 2)

Presented Live:
September 15, 2020

DISCLAIMER

The information presented in this webinar is intended as training to help NPDES regulated entities and NPDES regulators understand additional techniques that can help operators refine their operations and, if need, to help bring their facilities back into compliance. Invited speakers are not speaking on behalf of EPA and do not necessarily reflect EPA positions or policy. This webinar is not intended, and cannot be relied upon, to create any rights, substantive or procedural, enforceable by any party in litigation with the United States. EPA reserves the right to act at variance with the information presented in this webinar at any time without public notice.

US EPA Office of Compliance Technical Assistance Webinar Series

Introduction: Seth Heminway, US EPA Office of Compliance (heminway.seth@epa.gov)

- Webinar series supports the national EPA and state initiative to reduce noncompliance among CWA - NPDES permitted facilities. Focus is on helping wastewater system operators return their facilities to compliance, and those interested in fine-tuning their systems.
- The webinar will be recorded and posted.
- Certificates of attendance will be sent to those who have registered.
- You will be in “listen only mode.”
- Use the chat box to ask questions and to suggest other training
- Speakers do not necessarily reflect EPA positions or policy.
- We strive for continuous improvement. Please complete the post webinar survey.

Developing and Implementing Better SOPs

EPA Technical Assistance Webinar
September 2020



Why do we need SOPs?

SOPs create repeatable protocols for carrying out critical tasks, creating consistency in facility and operator performance.

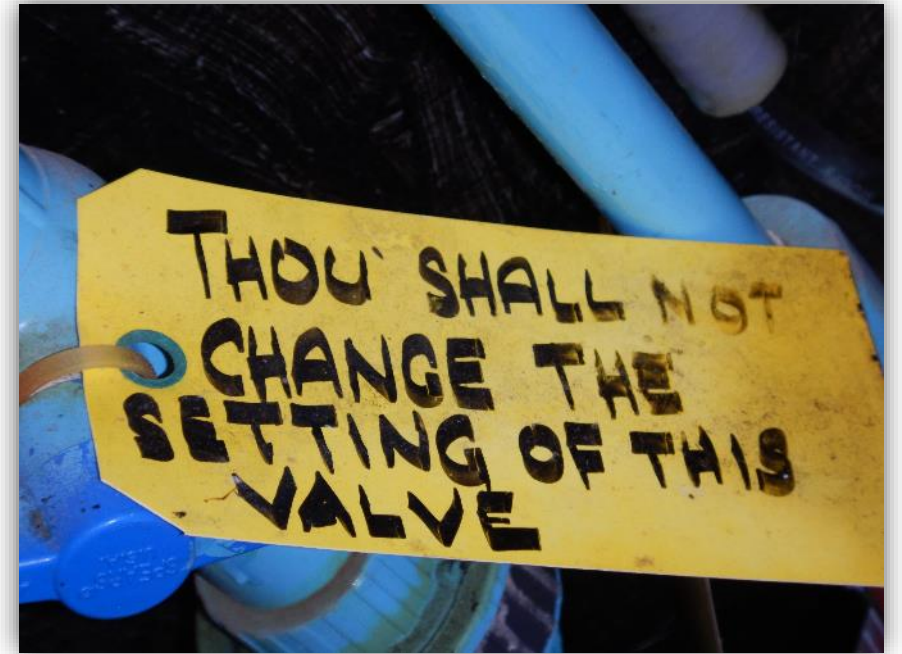
What will a good SOP help you achieve?

- Proper operation and maintenance
- Manage avoidable failures
- Facility optimization and efficiency
- Meet Permit standards
- Employee health and safety
- Training



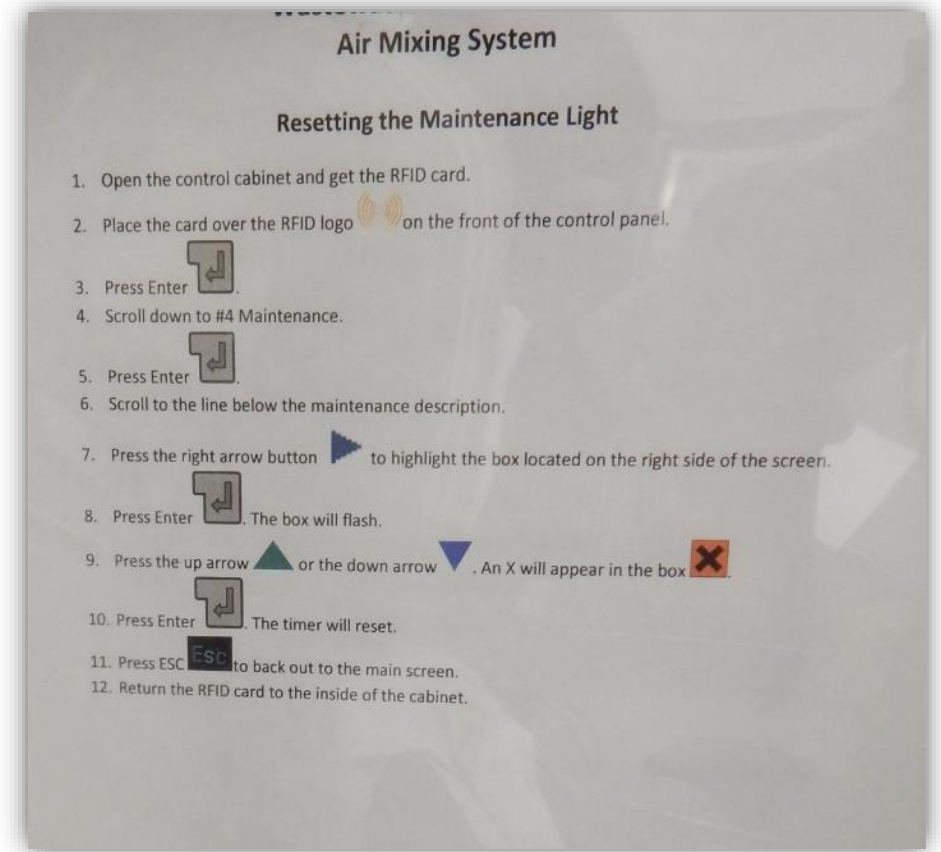
What should you consider?

- **Audience is key** – Not all procedures need to be complicated. Think of who will be using them.
- **Operations are constantly evolving and may need modification** – Make sure to have a procedure in place to review your procedures.
- **Make sure SOPs are used** – SOPs should not be designed to sit in a book or on a shelf. Make them known and make sure they are field functional.
- **Link SOPs to documentation** – Ensure mechanisms for data collection and documenting observations is included.
- **TRAINING!**



Tips and Tricks

- Engage operators in the development process.
- Keep it simple when appropriate but include key operational values and ranges.
- Use pictures and imagery – before and after, right and wrong.
- Keep SOPs close to the equipment and operations they were developed for.
- Use SOPs as a chance to set expectations – for example, how long a task should take or cost
- Attach or incorporate SOPs into work orders



EMERGENCY SPILL RESPONSE PROCEDURE

Date: 8/27/18

Time	Description of Action Taken
<u>9:55 am</u>	Spill/Sheen reported to office. Reported by: <u>Michael</u> From <u>A-26 +0 A44</u>
<u>10:15 am</u>	Investigate sheen; if possible, determine where originating from <u>Bridge Pump. No odor, no rainbow</u>
<u>10:25 am</u>	Determine Product: Gasoline, Diesel, Engine Oil or other <u>Unknown</u>
<u>10:25 am</u>	Determine size of slick on water (example 100' X 25') <u>200' x 50'</u>
<u>N/A</u>	Action Taken (deploy sweep, boom, etc.) <u>Let it evaporate</u>
<u>10:25 am</u>	Instruct 1 crew member to take camera and document all actions with pictures
<u>10:30 am</u>	Call National Response Center 1-800-424-8802

Person spoken to: Quinn

Time begin call: 10:35 am Time End call: 10:40 am

Report Number 1222802

10:43 am Call MD Department of Environment (MDE) 1-866-633-4686

Person spoken to: Neil

Time begin call: 10:43 am Time End call: _____

Report Number 8-27-18 10:43 am
Date Time

Call vessel owner, if sinking, get permission to pump-out and haul-out and/or ask if Boat/US or Sea Tow Member. Have owner call Boat/US or Sea Tow if needed and have them respond

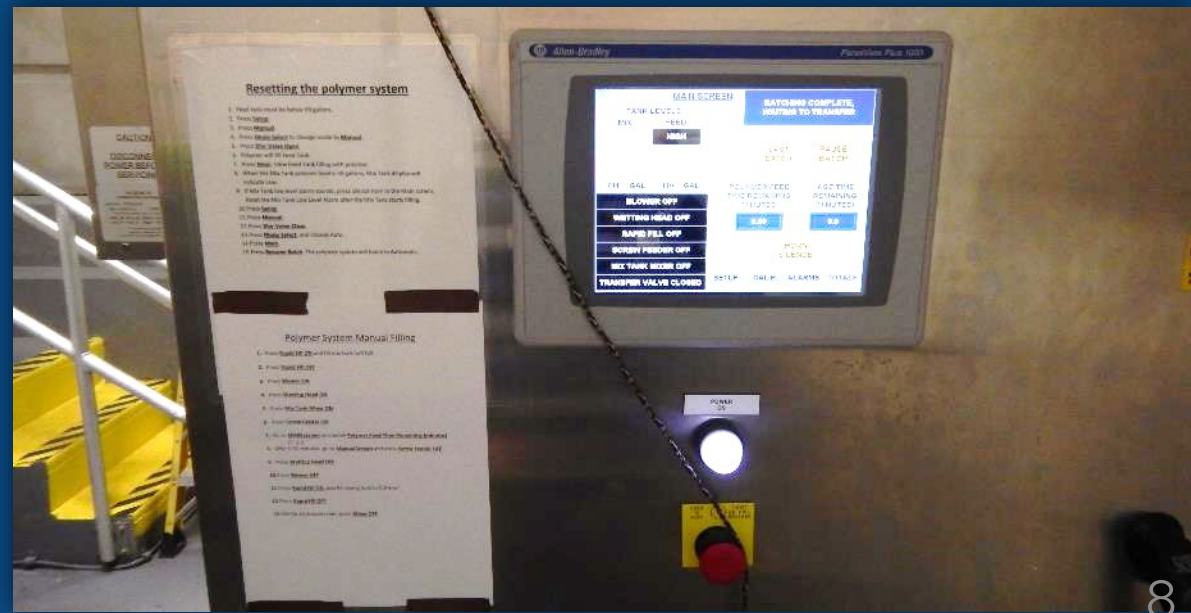
10:50 am

11:00 am

Remarks/Comments:

Polymer System Manual Filling

1. Press **Rapid Fill ON** and fill mix tank half full
2. Press **Rapid Fill OFF**
3. Press **Blower ON**
4. Press **Wetting Head ON**
5. Press **Mix Tank Mixer ON**
6. Press **Screw Feeder ON**
7. Go to **MAIN** screen and watch **Polymer Feed Time Remaining (minutes)**
5:33
8. After 5.55 minutes, go to **Manual Screen** and press **Screw Feeder OFF**.
9. Press **Wetting Head OFF**
10. Press **Blower OFF**
11. Press **Rapid Fill ON**, and fill mixing tank to full level
12. Press **Rapid Fill OFF**
13. Mix for 45 minutes then press **Mixer OFF**



Example: SOP for Post-Aeration Basin Management

PURPOSE

The primary purpose of the Post-Aeration Basin is to ensure that WWTP's effluent dissolved oxygen level is maintained at a concentration of 6.5 mg/L or greater. The basin also provides an opportunity for the operations team to visually inspect the SBR effluent quality prior to the UV disinfection process.

SUMMARY

This SOP describes the process for determining the performance of the Post Aeration Basin at the current time and since the last sludge judge solids depth measurements. Field data will be collected, documented and maintained in the Basin Sludge Level Form. The raw data and visual observations will be critical in the diagnostic evaluations of the operational variables contributing to the negative impacts on the performance of the Post-Aeration Basin and threats to the Plant's effluent quality.

The following quantitative information and operations observations will be critical to supporting the diagnostic evaluations of operational variables:

- ✓ WWTP current operation mode (normal/dry weather or wet weather mode)
- ✓ Visual appearance of SBR's effluent
- ✓ Volume/rate of SBR decant cycle
- ✓ Depth of the SBR decant arm with respect to the SBR's sludge blanket during the complete decant cycle
- ✓ Visual appearance of basin without aeration
- ✓ Visual appearance of basin during aeration
- ✓ Depth of solids in the basin
- ✓ Visual appearance of basin's effluent to UV System

RELATED SOPs



Wet Weather Operations Mode SOP

Sequenced Batch Reactor SOP

Ultraviolet Disinfection Unit SOP

HEALTH AND SAFETY

Prior to the collection of sludge judge solids depth measurements, the operator shall ensure that they have the proper personal protective equipment (PPE) staged in the collection area and that PPE will be worn during the activity. The collection of sludge judge core samples and any wastewater samples will require the use of eye protection, plastic gloves, disinfectant cleaning solution and paper towels. All other applicable safety procedures and PPE should be employed as needed, including but not limited to vests, cones, lockout/tagout procedures, and other process area control procedures and equipment.

STEP No. / DESCRIPTION	VISUAL AID
<p data-bbox="63 149 713 192">1. Observe the visual water quality of the basin</p> <p data-bbox="63 207 1337 299">Observe the basin's visual quality during morning and afternoon rounds. Note the following:</p> <ol data-bbox="63 321 1337 649" style="list-style-type: none"> 1. Color and solids concentrations during both aeration and standby modes. 2. If there is any color or solids during an aeration cycle return to the basin 10 minutes after the decant cycle has been completed. Make additional observations and conduct a sludge judge profile of the basin as described on the Basin Sludge Level Form (Appendix 2). 3. Operator will follow the procedures reviewed in Step No. 2 when profiling the basin. 	<p data-bbox="1337 149 1528 192">Photographs</p> <div data-bbox="1375 228 1961 678">  <p data-bbox="1974 242 2369 378">Basin during an aeration cycle without solids. Condition: Good</p> </div> <div data-bbox="1375 706 1961 1199">  <p data-bbox="1974 742 2382 963">Basin during an aeration cycle with approximately 8 inches of settled solids accumulation in basin Condition: Poor</p> </div>
<p data-bbox="63 742 675 785">2. Solids profiling of the Post Aeration Basin</p> <ol data-bbox="63 835 1337 1013" style="list-style-type: none"> 1. The basin should be profiled for solids accumulation on a regular basis. The WWTP team will use the Basin Sludge Level Form (Appendix 2). 2. The basin will be profiled at least 3 times a week even if color and/or solids are not observed. 	

Condition Rating	Criteria	Comments/Actions
Good	<p>No sludge judge measurable solids in the basin.</p> <p>SBR effluent is free of visible and measure solids.</p> <p>Post-Aeration Basin effluent is free of visible and measure solids.</p>	No action required.
Average	<p>Measurable amount (up to 1") of solids found during sludge judge profiling, not impacting effluent quality.</p> <p>SBR effluent has a faint shade of color.</p> <p>Effluent from basin to UV disinfection clear.</p>	No action required.
Fair	<p>Measurable amount (1" to 3") of solids, starting to impact effluent quality, water quality still in compliance.</p> <p>Some floating solids observed after aeration cycle has been completed.</p> <p>SBR effluent has color and is changing the color in the Post-Aeration Basin.</p> <p>Effluent from basin to UV disinfection has a light color.</p> <p>Solids can be seen in the effluent at times.</p>	<p>Implement additional monitoring.</p> <p>Confirm effluent quality with respect to permit limitations.</p> <p>Formally review recent stresses to the SBRs, try to identify peak hourly flow period.</p> <p>Document length of Wet Weather event operations.</p> <p>Evaluate solids removal scheduling. Ensure that</p>
Poor	<p>Measurable amount (> 3") of solids, impacting effluent quality, water quality compliance is threatened.</p> <p>Floating solids observed after aeration cycle has been completed.</p> <p>SBR effluent has dark color and is changing the color in the Post-Aeration Basin.</p> <p>Effluent from basin to UV disinfection has a dark color.</p> <p>A large volume of solids can be seen in the effluent. The effluent is not clear.</p> <p>Disinfection process may be threatened.</p> <p>Permitted effluent quality is threatened.</p>	<p>Have solids removed from basin immediately.</p> <p>Implement additional monitoring.</p> <p>Confirm effluent quality with respect to permit limitations.</p> <p>Formally review recent stresses to the SBRs, try to identify peak hourly flow period.</p> <p>Document length of Wet Weather or operational event identified as the stress to operations.</p> <p>Modify operating and maintenance schedules so that solids are removed prior to threatening permit compliance.</p>


Example: SOP for Asset Risk Assessment



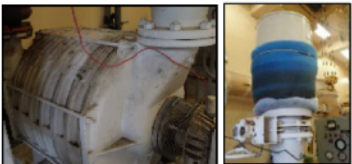

Asset Criticality SOP and Framework







Formalized Guidance and Standard Operating Procedures

- Incorporated separate guidance to educate why the SOPs are needed and how they were developed.
 - How does the utility define an asset?
 - Condition assessment criteria
 - Considerations for determining the potential and consequence of failure (i.e., POF and COF)
 - Estimating useful life
- Photos, images, and examples from the utility
- SOPs were designed to be detached from the guidance and carried in the field

STEP No. / DESCRIPTION	VISUAL AID
<p>1. Determine whether the item is an asset</p> <p>When considering whether to classify an item as an asset, a supply, or something else, one should answer the following questions:</p> <ol style="list-style-type: none"> 1. Does it have value for the organization? 2. Is it managed (i.e., is routine and/or corrective maintenance performed on it, or would it just be discarded and replaced)? 3. Would it cost more than \$1,000 to \$2,000 to replace? (Additional consideration can be made for lower cost items that occur in large quantities, such that collectively, the total value is significant.) <p>If the answer to all three questions is yes, it is an asset.</p>	<p>Picture</p> 

2. Determine the number of sub-assets (if applicable)	Example Parent–Child Relationship
<p>In many cases, it will be appropriate to break an asset into smaller units, or sub-assets (i.e., a parent – child relationship). A sub-asset, or child asset, is one that fits the following conditions:</p> <ol style="list-style-type: none"> 1. It is managed separately from the parent asset. 2. It is or can be replaced separately from the rest of the parent asset. 3. The component in question cannot be classified as a supply (something that is discarded when it malfunctions or wears out and replaced without much thought). 4. Appropriate level of detail (enough assets to enable work orders to be written effectively without being too much of a burden to manage the information) 5. In general, costs more than \$1,000 to \$2,000 to replace. (Additional consideration can be made for lower cost items that occur in large quantities, such that collectively, the total value is significant.) 	<p>Parent Asset: Headworks Blower</p>  <p>Child Asset 1: Blower Motor</p>  <p>Child Asset 2: Blower Unit with Filter (filter considered a supply not an asset)</p>  <p>Child Asset 3: Blower Controls</p> 

3. Assess Asset Condition	Example Condition Ratings												
<p>For assets that can be seen in the field without risking harm to those making the assessment, assess the condition while looking at the asset. Use the following rating scale:</p> <table border="1" data-bbox="1396 211 2015 989"> <thead> <tr> <th data-bbox="1396 211 1549 297">Condition Rating</th> <th data-bbox="1549 211 2015 297">Criteria</th> </tr> </thead> <tbody> <tr> <td data-bbox="1396 297 1549 386">Excellent</td> <td data-bbox="1549 297 2015 386"> <ul style="list-style-type: none"> – Performs like new. – No identifiable problems. – No visible wear. </td> </tr> <tr> <td data-bbox="1396 386 1549 505">Good</td> <td data-bbox="1549 386 2015 505"> <ul style="list-style-type: none"> – Is an efficient asset. – Could have a minor defect, but not one affecting performance. – Wear less than 15%. </td> </tr> <tr> <td data-bbox="1396 505 1549 624">Average</td> <td data-bbox="1549 505 2015 624"> <ul style="list-style-type: none"> – Minor defects, some that affect performance. – Shows some wear and tear (16 - 25% wear). </td> </tr> <tr> <td data-bbox="1396 624 1549 742">Fair</td> <td data-bbox="1549 624 2015 742"> <ul style="list-style-type: none"> – Major and minor defects, some or most affecting performance. – Shows wear and tear (26% - 50%). Getting close to end of useful life. </td> </tr> <tr> <td data-bbox="1396 742 1549 989">Poor</td> <td data-bbox="1549 742 2015 989"> <ul style="list-style-type: none"> – Major defects, most or all affecting performance. – Shows major wear and tear (greater than 50%). – At or near the end of its useful life. – Should be replaced. – May require constant maintenance or operational interventions. </td> </tr> </tbody> </table> <p>Documented data and records, such as work orders and inspection reports, can be used to supplement the field information. For assets that cannot be seen (e.g., collection system pipes), use historical data and personnel experiences to help in rating the condition.</p>	Condition Rating	Criteria	Excellent	<ul style="list-style-type: none"> – Performs like new. – No identifiable problems. – No visible wear. 	Good	<ul style="list-style-type: none"> – Is an efficient asset. – Could have a minor defect, but not one affecting performance. – Wear less than 15%. 	Average	<ul style="list-style-type: none"> – Minor defects, some that affect performance. – Shows some wear and tear (16 - 25% wear). 	Fair	<ul style="list-style-type: none"> – Major and minor defects, some or most affecting performance. – Shows wear and tear (26% - 50%). Getting close to end of useful life. 	Poor	<ul style="list-style-type: none"> – Major defects, most or all affecting performance. – Shows major wear and tear (greater than 50%). – At or near the end of its useful life. – Should be replaced. – May require constant maintenance or operational interventions. 	<p>Example Condition Ratings</p>  <p><i>Pua Pump Station Discharge Valve</i> Condition: Good</p>  <p><i>Hilo WWTP Headworks Blower No. 1 Motor</i> Condition: Average</p>  <p><i>Hilo WWTP Biotower Pump No. 1</i> Condition: Fair</p>  <p><i>Kealakehe Pump Station Pump No. 2 Check Valve</i> Condition: Poor</p>
Condition Rating	Criteria												
Excellent	<ul style="list-style-type: none"> – Performs like new. – No identifiable problems. – No visible wear. 												
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4. Estimate the useful life remaining

To estimate the useful life remaining for an asset or sub-asset, think about what that asset or type of asset is expected to do. Consider all you know about the asset (e.g., how the asset has performed, whether and what type of maintenance has been completed, history of repairs, past experience with assets of this type) and estimate how much longer the asset can continue to do what it is supposed to do. Provide the useful life estimate in terms of years of life remaining.



Pua Pump Station Discharge Valve No. 1
Useful Life Remaining: 8 yrs.

Hilo WWTP Headworks Blower No. 1 Motor

Useful Life Remaining: 3 yrs.



Hilo WWTP Biotower Pump No. 1

Useful Life Remaining: 1 yr.



Kealakehe Pump Station Pump No. 2 Check Valve

Useful Life Remaining: 1 yr.



5. Determine Probability of Failure (POF)

Recall that there are four major failure modes of an asset:

- Mortality
- Level of Service
- Financial Inefficiency
- Capacity

While evaluating each asset, consider all failure modes and which failure mode is likely to dominate. Rank the probability that the asset will fail from 1 to 5, with 1 being least likely, and 5 being most likely. Use the table below for guidance.

POF Factor	Criteria
1	Asset is brand new or like new.
2	Asset is not brand new but shows no more than cosmetic signs of wear and tear.
3	Asset shows signs of operational or physical decline but has not yet entered a potential failure state. Asset may show light to moderate rust, some light to moderate wear and tear, be nearing but not at physical capacity.
4	Asset is in potential failure—showing signs of failure, such as cracks, root intrusions, I/I, vibration, noise, excessive rust—but is still delivering all or most of the required service (i.e., not in functional failure mode). Functional failure not expected within the next year, but within the next few years.
5	Asset is already in failure mode (Level of Service, Mortality, Financial, Capacity) or expected to fail within 1 year.

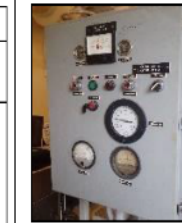
Example POF Ratings



Pua Pump Station Discharge Valve No. 1
POF: 1



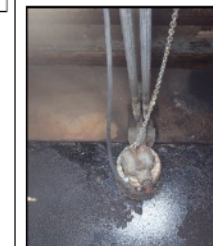
Hilo WWTP Headworks Blower No. 1 Motor
POF: 2



Hilo WWTP Headworks Blower Electrical Controls
POF: 3



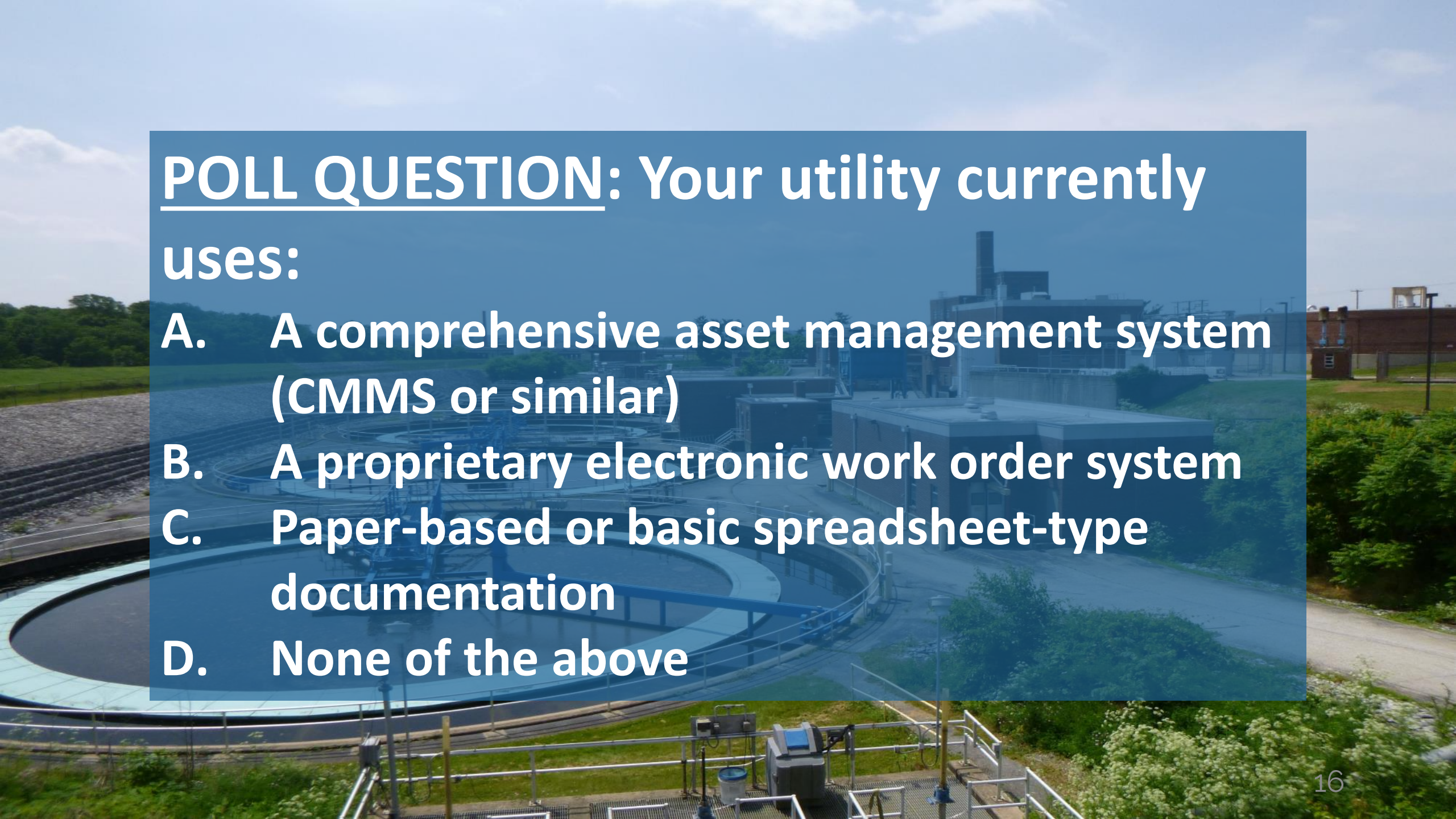
Hilo WWTP Biotower Pump No. 1
POF: 4



Kealakehe Sewage Pump Station - Pump No. 2
POF: 5

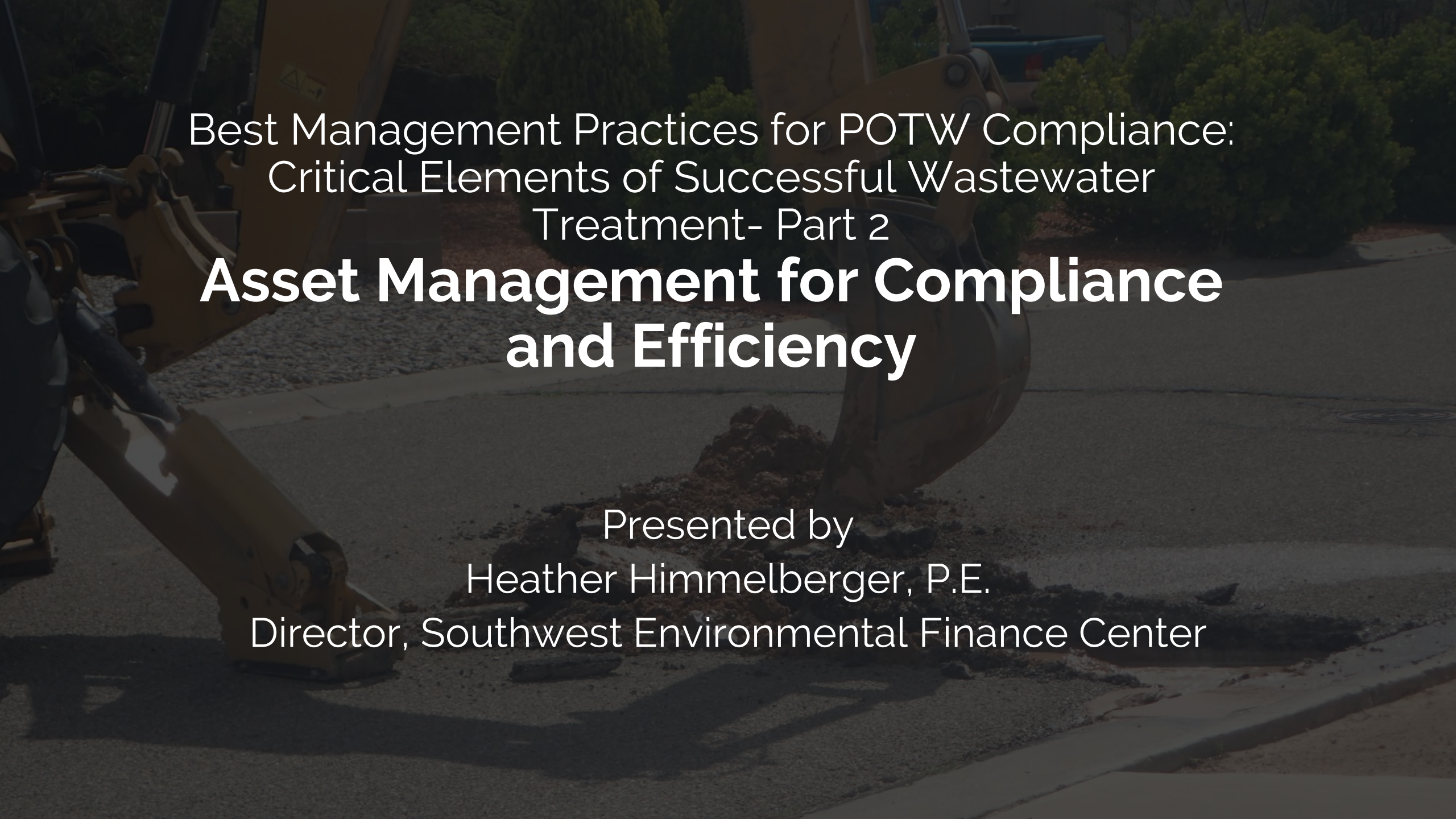


Questions

A photograph of a water treatment plant with several large circular clarifiers and industrial buildings in the background under a blue sky with light clouds. The image is overlaid with a semi-transparent blue rectangle containing white text.

POLL QUESTION: Your utility currently uses:

- A. A comprehensive asset management system (CMMS or similar)**
- B. A proprietary electronic work order system**
- C. Paper-based or basic spreadsheet-type documentation**
- D. None of the above**



Best Management Practices for POTW Compliance:
Critical Elements of Successful Wastewater
Treatment- Part 2

Asset Management for Compliance and Efficiency

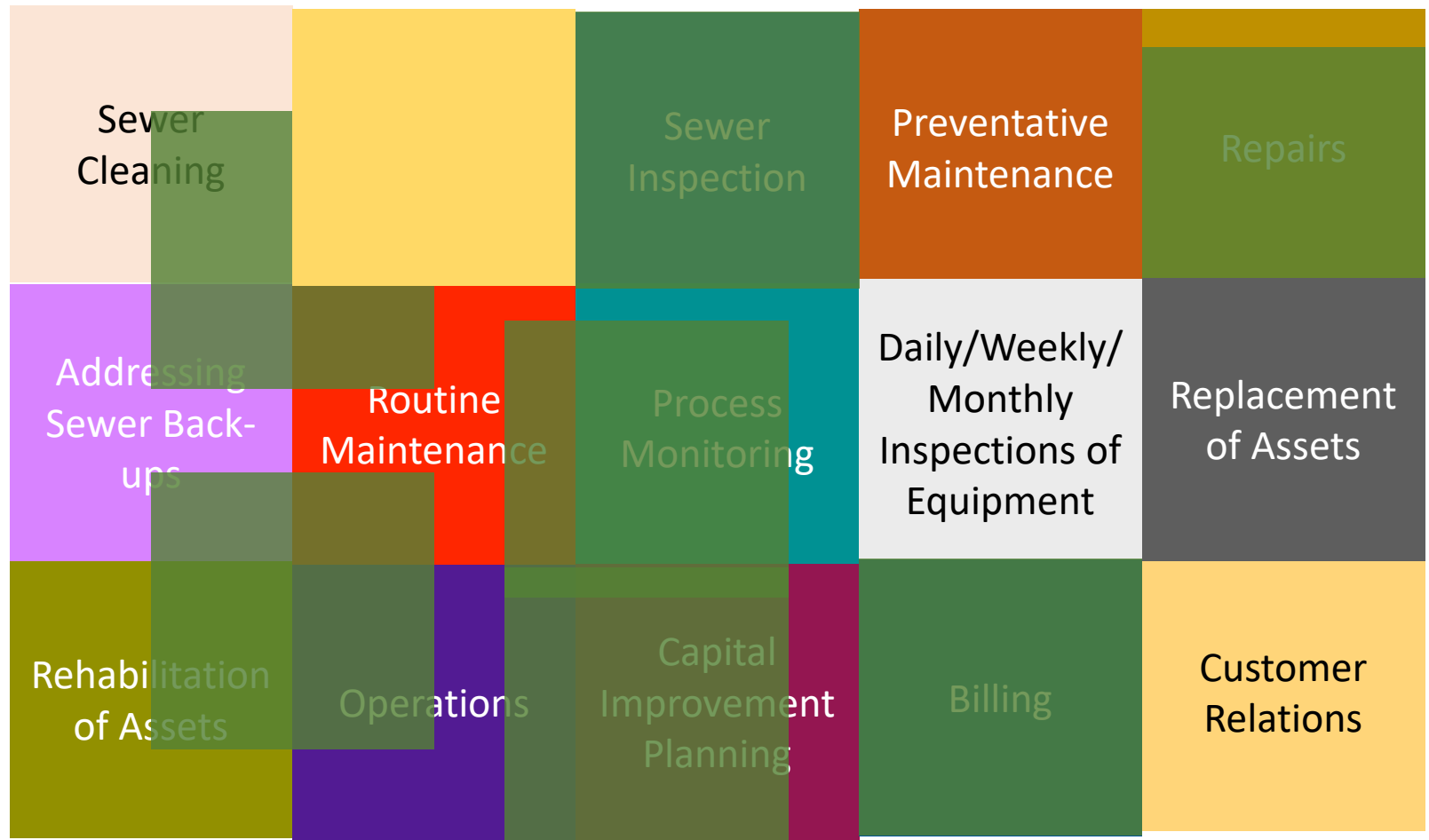
Presented by
Heather Himmelberger, P.E.
Director, Southwest Environmental Finance Center

**Resources
(money &
time)
Available**

Sewer Cleaning	Compliance Sampling	Sewer Inspection	Preventative Maintenance	Repairs
Addressing Sewer Back-Ups	Routine Maintenance	Process Monitoring	Daily/Weekly/Monthly Inspections of Equipment	Replacement of Assets
Rehabilitation of Assets	Operations	Capital Improvement Planning	Billing	Customer Relations

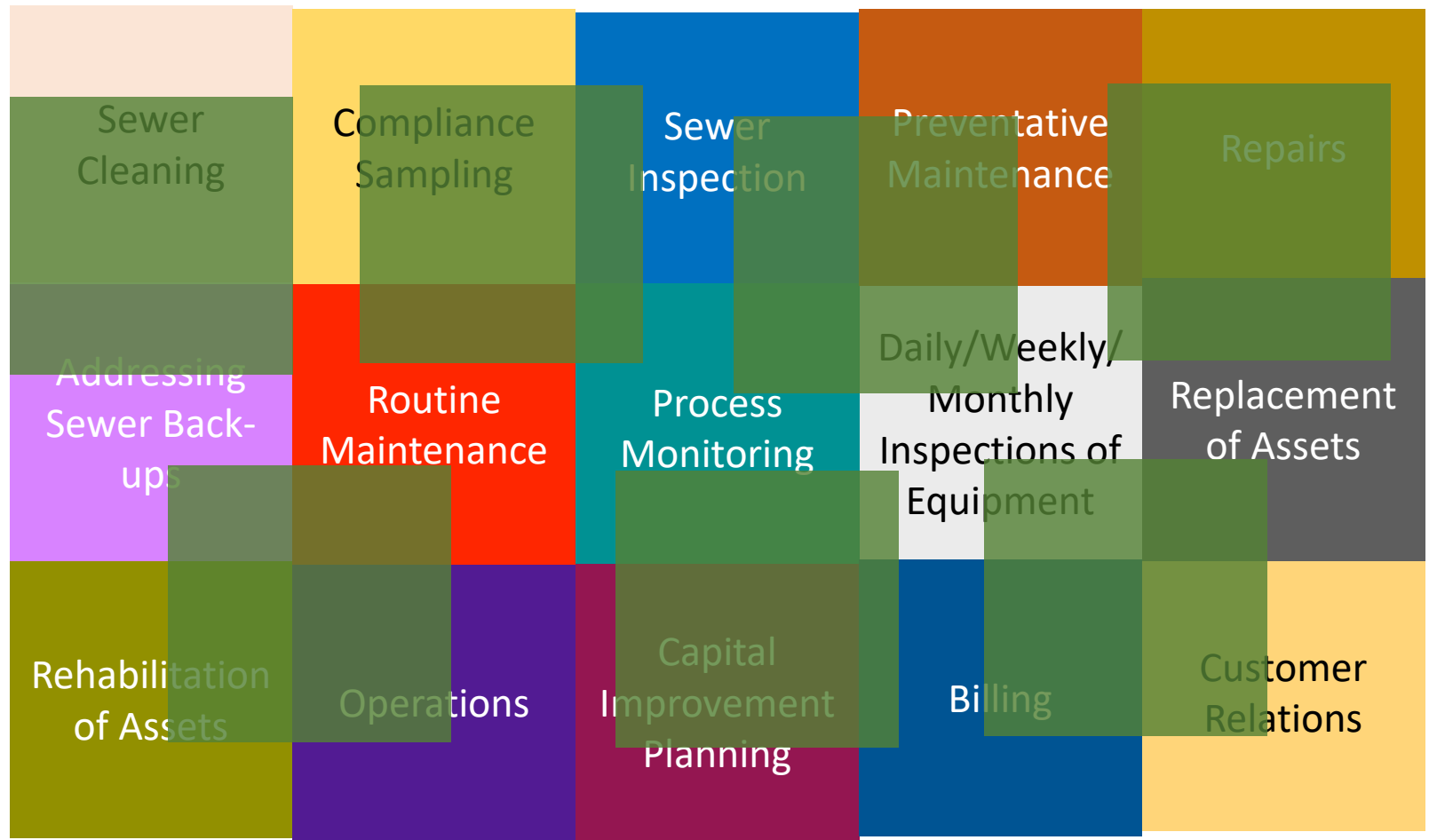
Typical Situation

**Resources
(money &
time)
Available**



So what happens?

**Resources
(money &
time)
Available**



What we really need is a better way to make these hard decisions



Asset
Management
provides that
better way

Google's Secret Formula for Management? Doing the Basics Well



“Success at almost anything rests upon this single principle: Do the basics, do them well, and do them every day, even when you don't feel like doing them.”

MATTHEW KELLY
The Culture Solution

We realized how important it was for us to play well. We got back to basics. When we were struggling, we knew that was a wake-up call for us.

QUOTEHD.COM

Clint Kriewaldt

Champions are brilliant at the basics.

- Author: John Wooden

Successful people master the basics. They become phenomenal by consistently doing the little things well.

Billy Alsbrooks

It helps you do the basic functions well

To improve compliance & efficiency

What are the most important basics?

Protect Public
Health

Protect the
Environment

Customer
Service

Maintain Assets
in Acceptable
Condition

Manage Risk

Where does compliance fit in?

Protect Public
Health

Protect the
Environment

Customer
Service

Maintain Assets
in Acceptable
Condition

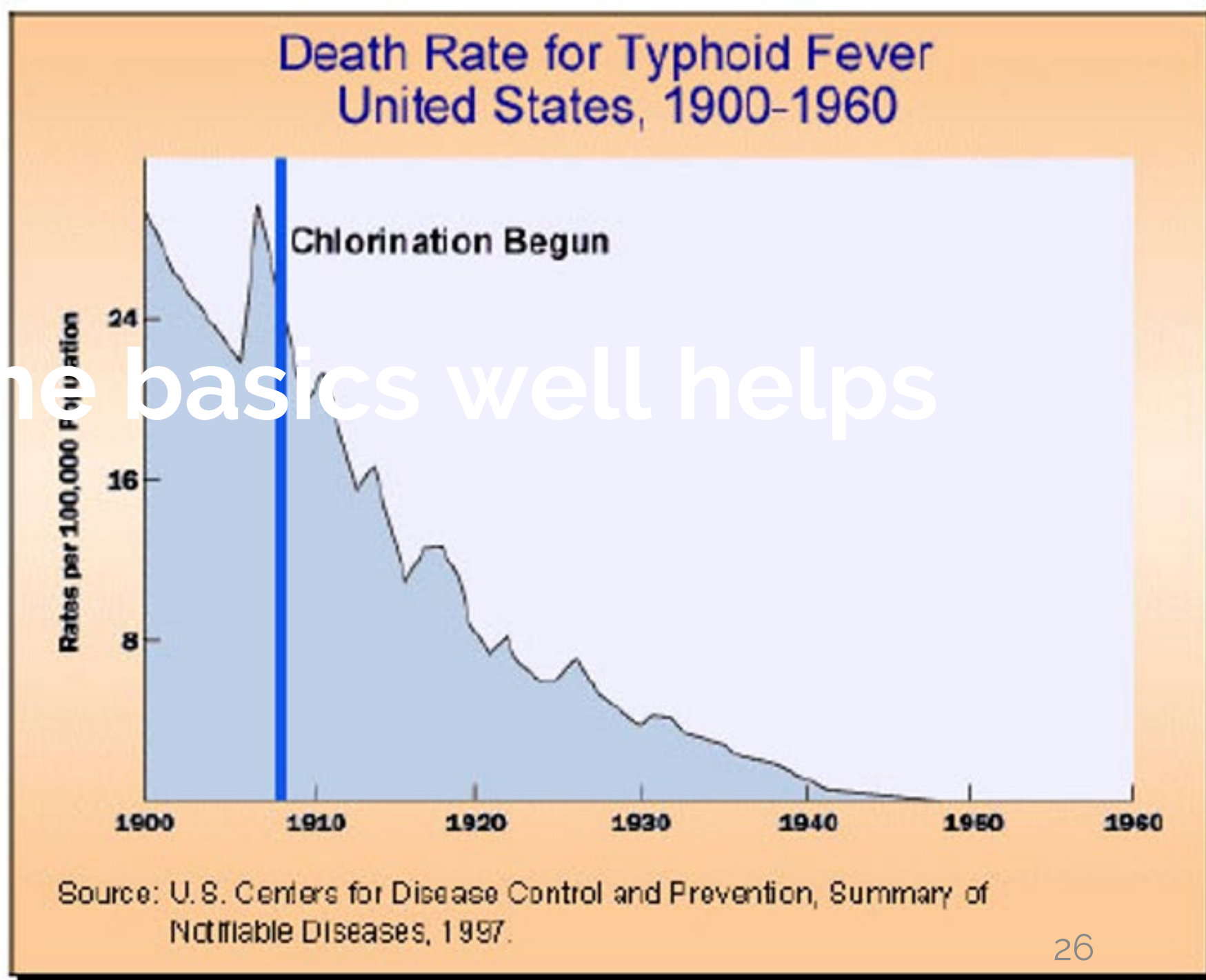
Manage Risk

A large, stylized icon of a clipboard with a checklist, rendered in white outlines on a dark gray background. The clipboard has a handle at the top and a large checkmark on the right side.

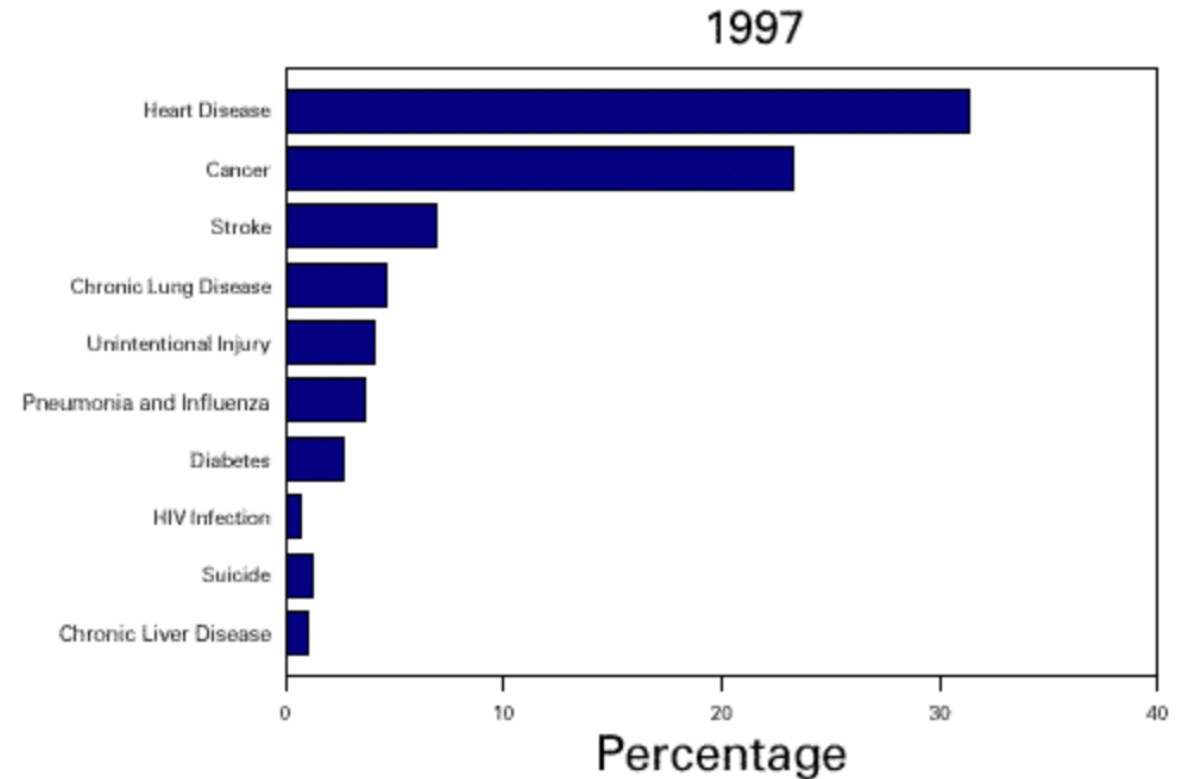
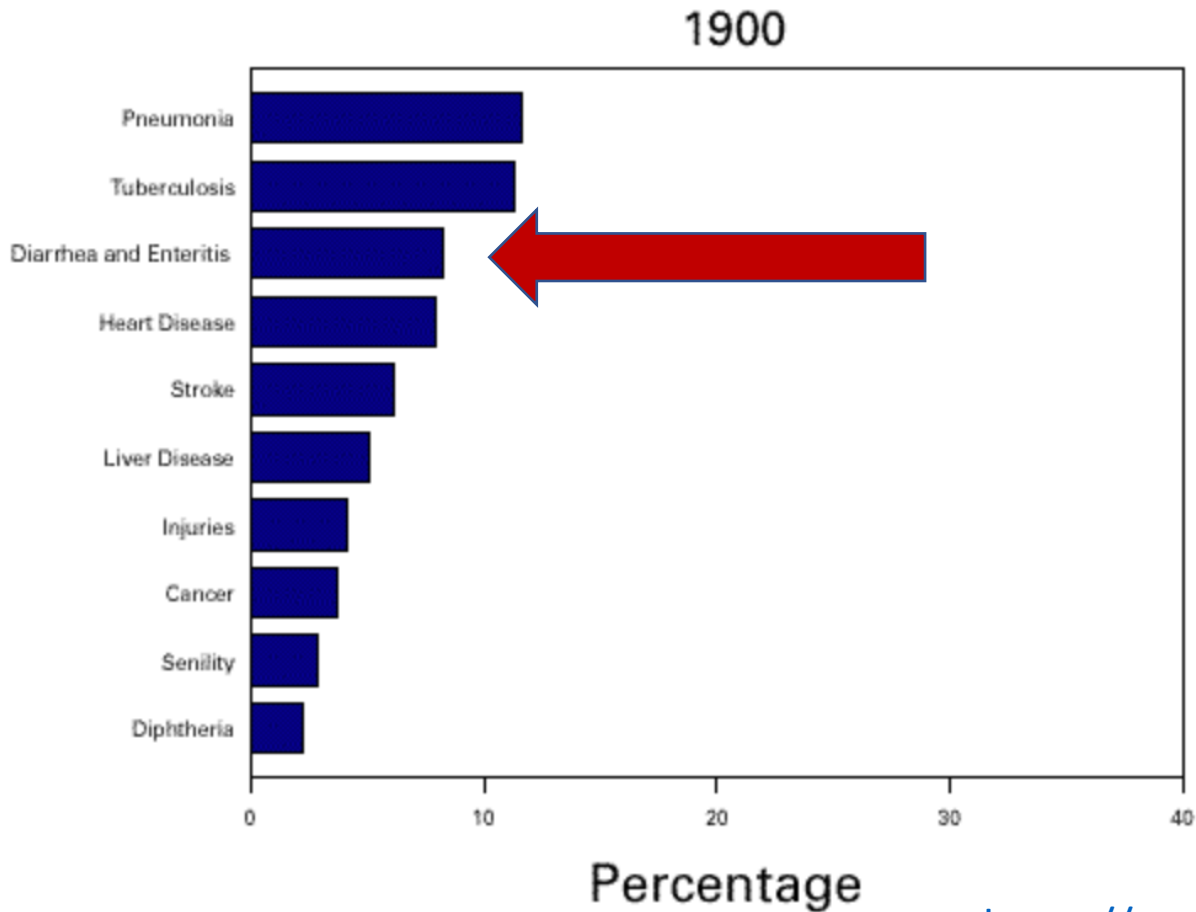
The purpose of regulations and compliance with regulations is to protect public health and the environment

Why?

the basics well helps



CDC Data: Leading Causes of Death 1900 and 1997





If we believe compliance is important, how can **Asset Management** help?



Asset Management is a thought process that guides you through more efficient and effective operation and management

Asset Management

is designed to help you decide the best way to spend your limited resources (time and money) to have the best outcomes (to do the basics well to meet the needs of customers)

It includes 5 Major Components

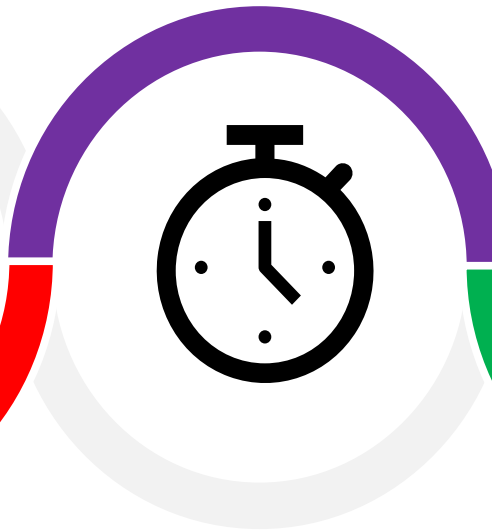
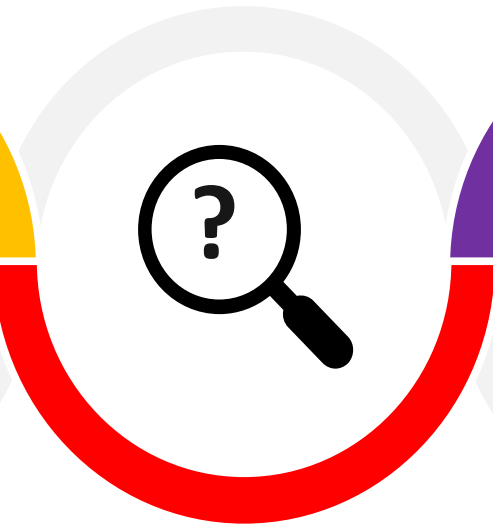
What assets do you have?



Which ones are most critical to doing that?



Do you have the money to get it all done?



What do you want them to do?

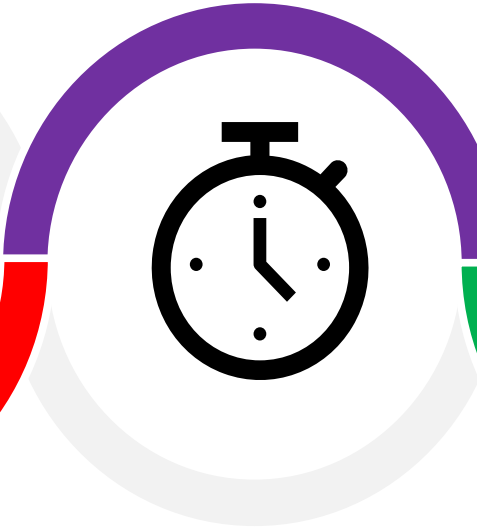
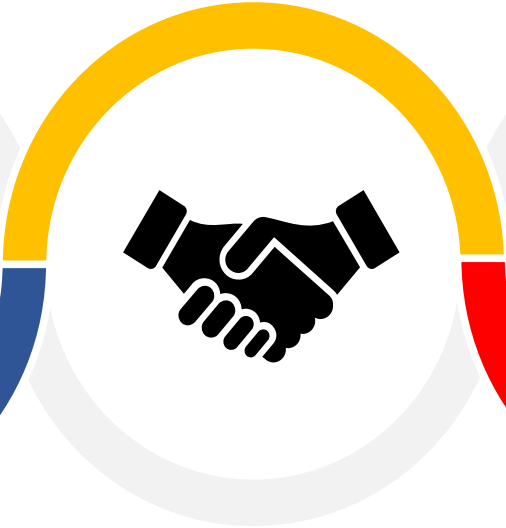
How do you ensure the assets do their job over their life spans?

The Category Names

**Current State
of the Assets**

Criticality

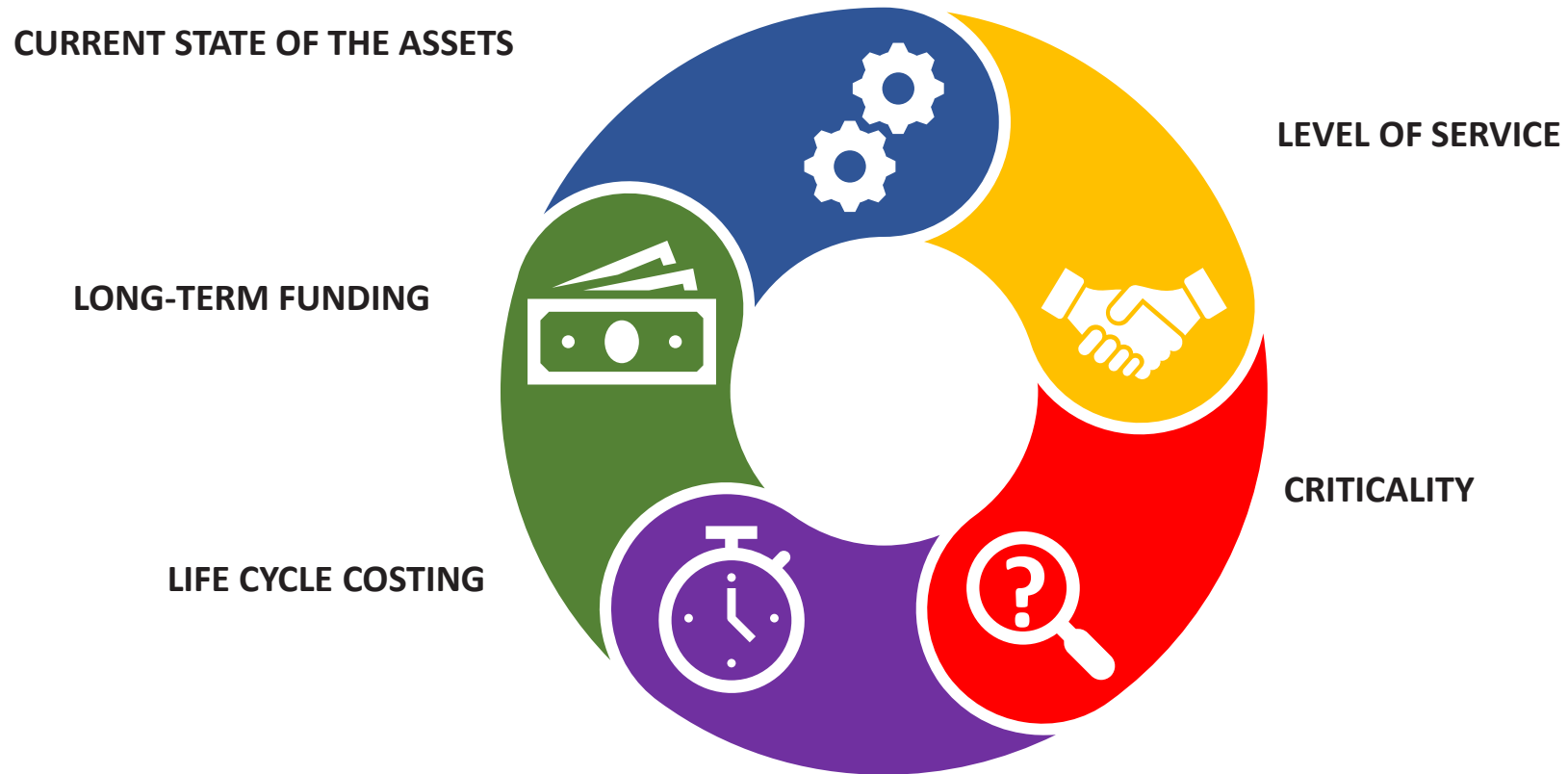
**Long-Term
Funding**



**Level of
Service**

Life Cycle Costing

Asset Management Is Not Actually Linear



AM doesn't have a beginning or end

Your utility starts wherever it is. You aren't responsible for the past and can't change it



Use the past as a learning opportunity

AM is a JOURNEY not a destination

Move forward
from wherever
you are



Continue the
practice on into
the future



Let's dig a
little deeper

Current State of the Assets



Current State of the Assets is the **foundation** upon which **everything else** is built.





Answers the Basic Questions...

What assets do I have?

Where are they located?

What do I need to know about them?



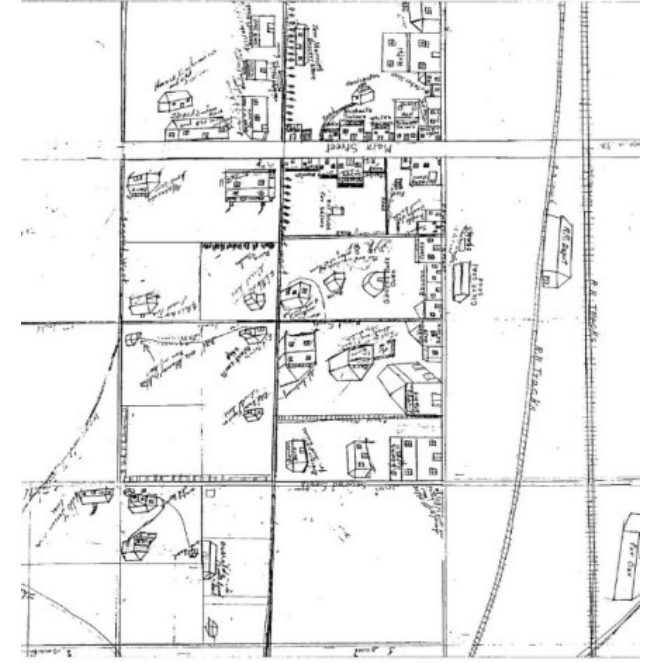
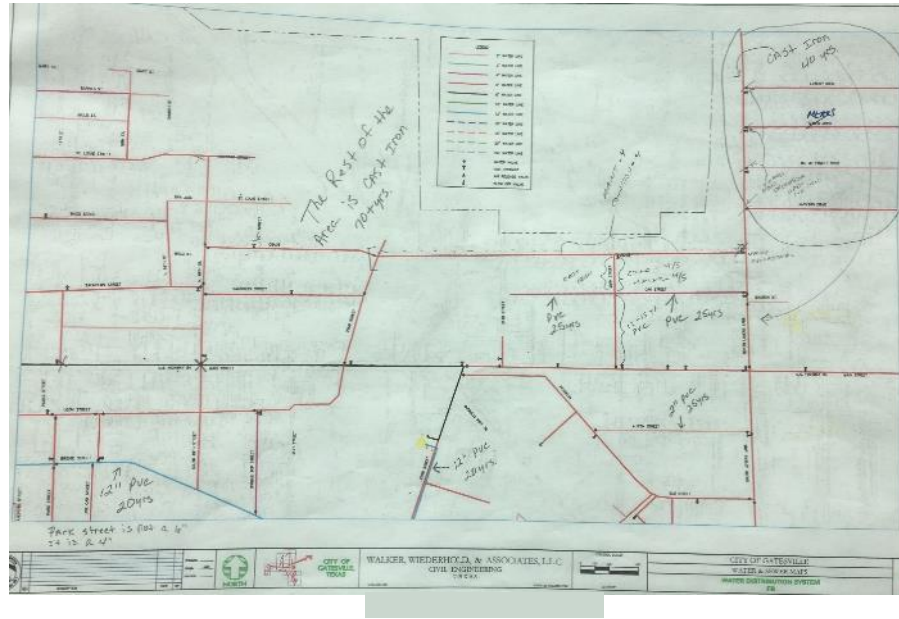
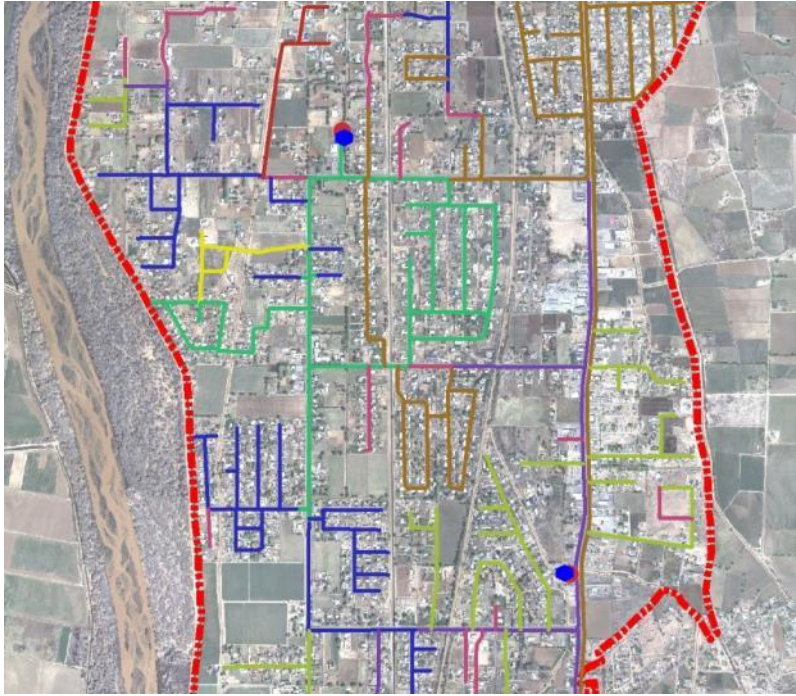
Assets: Anything you own or manage that has value



Location: GPS, Street Address, Description



Collect
field
data



MAKE A MAPS

ALL TYPES OF MAPS CAN BE USEFUL. DOESN'T HAVE TO BE AN ELECTRONIC MAP.



One use of a map: Creating a Legacy



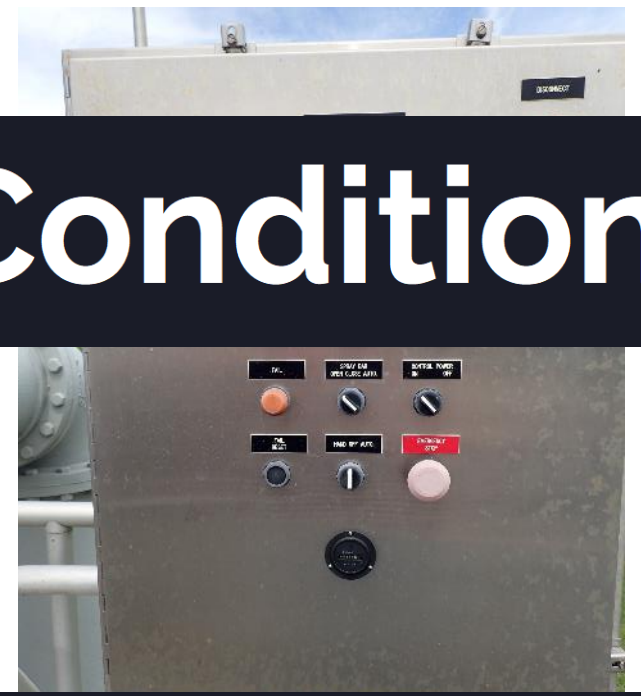
Asset Name and ID

Condition

Remaining useful life

Replacement Cost

Anything Else You Want to Know



Maintenance Records

Operational status

Size or Volume

Manufacturer

Warranty Status

Supplier Contact Info



WATER & SEWER LEAK CALL LOG								
WA/SE	DATE	TIME	ADDRESS	USER	CALLED	NOTES	UPDATES	WORK TICKET #
WA	2/9/2016	10:38AM	OLD HILLSIDE NURSING HOME	BH	RM	FIRE HYDRANT RUNNING	CREW WORKING ON LINE PER RM @ 10:50AM	48674
STREET	2/9/2016	11:24AM	1008 PLEASANT	DD	RM	LEAK IN THE STREET	FIXED	48642
SE	2/10/2016	10:00AM	400 FINNIMORE	BH	RM	SEWER BACKED UP AT STREET	UNLOGGED	48683
WA	2/10/2016	10:00AM	3502 RIVER ROAD	BH	RM	A CAR HIT THE FIRE HYDRANT	FIXED DA/CN 2-22-16	48644
WA	2/10/2016	10:00AM	CORNER OR 22ND AND WACO	BH	RM	LEAK FILLING UP CULVERT		
SE	2/10/2016	10:36AM	2015 WACO STREET	DD	RM	RAW SEWER SHOOTING UP IN AIR FROM CLEAN OUT	UNLOGGED	48684
WA	2/10/2016	3:15PM	1105 S LOVE LANE	BH	RM	LEAK @ METER	FIXED	48647
WA	2/10/2016	3:30PM	206 FIELDSTONE	DD	RM	LEAK @ METER	FIXED	48648
WA	2/10/2016	3:32PM	119 N 28 ST	BH	RM	LEAK @ METER	FIXD	48649
WA	2/10/2016	3:57PM	119 N 28 ST	BH	RM	CUSTOMER CALLED AGAIN AND SAID METER LEAK WAS VERY LARGE. CALLED RODNEY TO LET HIM KNOW	FIXED	48649
WA	2/11/2016	9:00AM	28TH AND MEARS	BH	RM	WATER SHOOTING OUT OF MANHOLE	FIXED	48687
WA	2/11/2016	9:00AM	BLESSINGS BUILDING	BH	RM	WATER LEAK BEHIND BUILDING	FIXED	48671
SE	2/11/2016	9:53A	102 1/2 SURRY 300A	DD	RM	CALLED LAST NIGHT AT 8 AND THEY TURNED OFF WATER BUT THEN SEWER BACKING UP BUT SAID THEY	SEWER STOP UP FIXED	48685
SE	2/11/2016	11:01AM	409 PARK	DD	RM	NEED TO PUMP BOTH SIDES WHEN WANTS TO KNOW IF THERE IS A METER	FIXED	48686
WA	2/16/2016	11:20AM	601 S. 14TH ST. 9TH STREET	KS	RM	IN PLACE OR IF HE NEEDS TO GET ONE INSTALLED	01/16/2016 11:20:00 AM THERE IS AN EXISTING WATER LINE THERE, WILL INSTALL METER WHEN THEY ARE READY.	48659/48676
NA	2/16/2016	1:30PM	BETWEEN 8TH AND LUTHERBACH	BH	RM	WATER LEAK	IT IS NOT A LEAK 02-17-16	48654

Records



Pictures



Video



Notes

A close-up photograph of a hand pointing to a table in a document. The table has several columns and rows of data, though the text is mostly illegible due to a shallow depth of field. The background is a wooden surface.

**Collect all the data
into an
Asset Inventory**

A row of teal lockers with a dark blue semi-transparent text box in the center. The lockers have ventilation slats at the top and bottom, and handles with locks in the middle. The text is white and bold.

**Where can you store
your asset data?**



**There are many possibilities:
CMMS, Database,
Spreadsheet, Word, etc.**



Level of Service



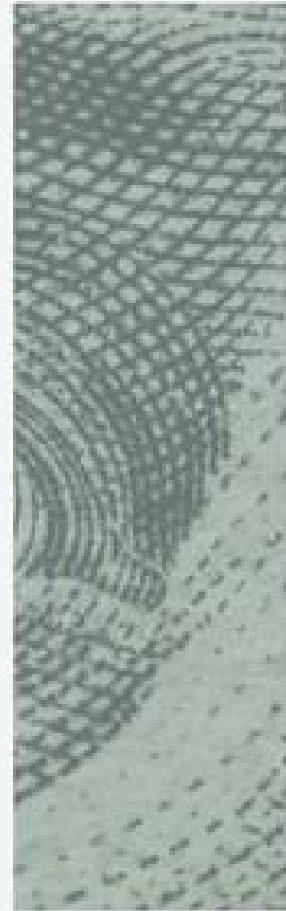
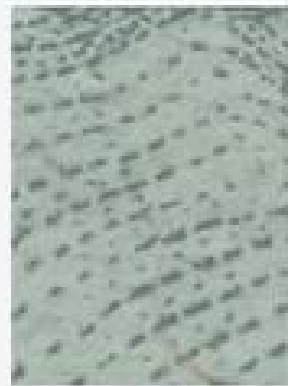
A wastewater system is first and foremost a customer service business

**Level of Service is a chance
to have a conversation with
customers.**



Level of Service is directly related to cost

higher levels of service = higher costs
lower levels of service = lower costs



Level of Service sets the overall policies, goals and procedures for the organization.



It puts everyone on the same page...

Desired Characteristics of Levels of Service Goals

Meaningful	Relevant to staff and stakeholders Provides a clear picture of performance
Measurable	Can be measured in a cost-effective manner Expressed as a qualitative or quantitative measure
Consistent	Consistent with industry practice Measurement is reproducible by others
Useful	Helps manage the utility Encourages improvement
Unique	Describes a specific attribute of utility services or activities Independent of other levels of service



Goals can be internal....

Meaning they are relevant primarily to internal staff (operators, managers)



Types of goals:
System
Maintenance,
Employee
Safety, Energy
Management

Goals can be external....

Meaning they are also relevant to elected leaders and customers.



Types of goals:
Public Health &
Safety,
Customer
Service,
Response Time



Having goals won't help if we can't
or don't measure them....

The image shows five light-colored wooden blocks with rounded corners, arranged in a horizontal line. Each block has a single letter carved into it in a black, serif font. From left to right, the letters are G, O, A, L, and S, spelling out the word "GOALS". The blocks are resting on a light-colored, textured surface, possibly a wooden table or a mat. The background is a dark, solid color, which makes the light blocks stand out.



CONSIDER HOW GOALS CHANGE
YOUR OPERATION AND
MANAGEMENT



Goals are not
set in stone...

They can be
changed,
adjusted over
time and added
or removed

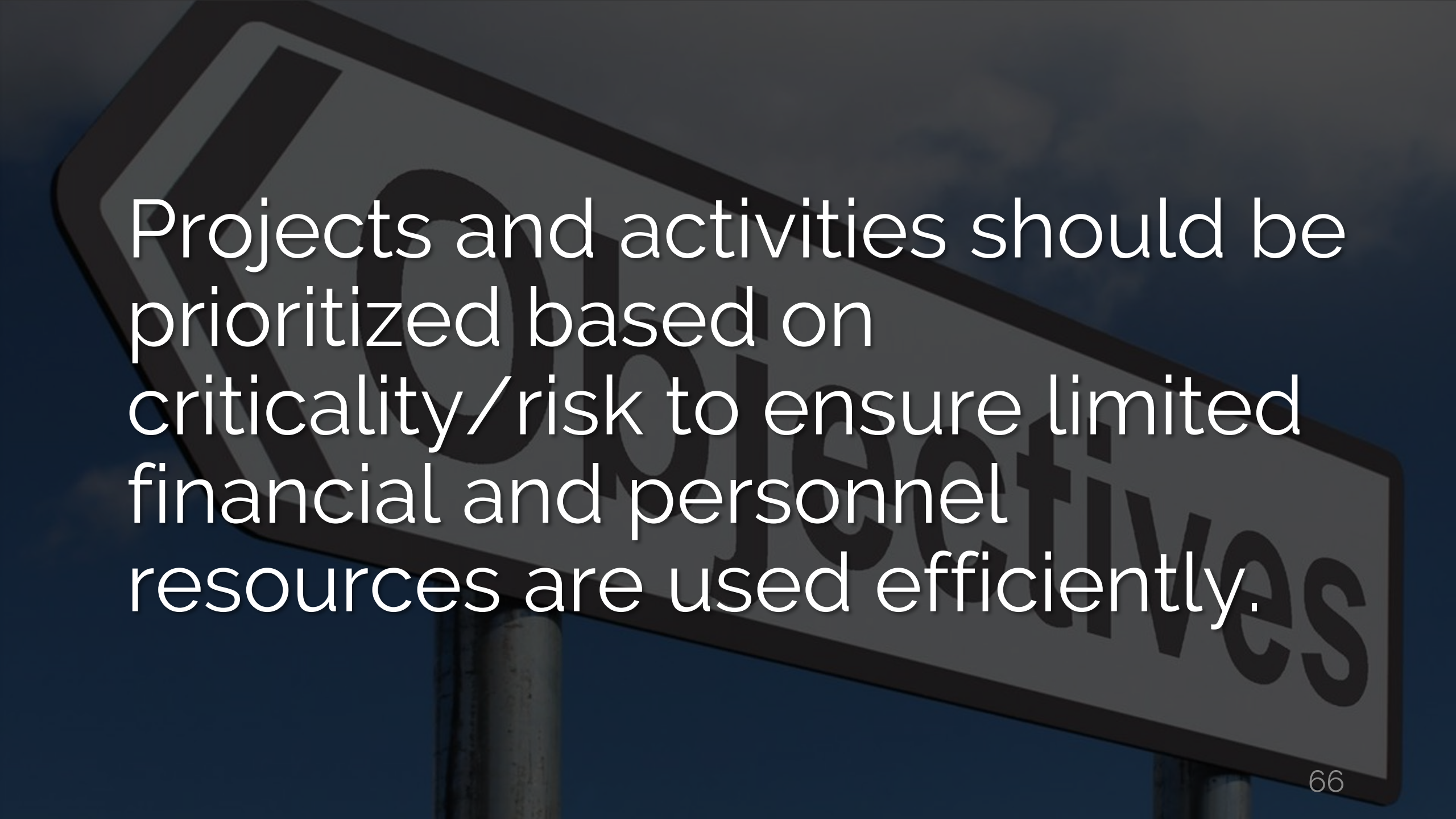


Criticality

Risk Analysis

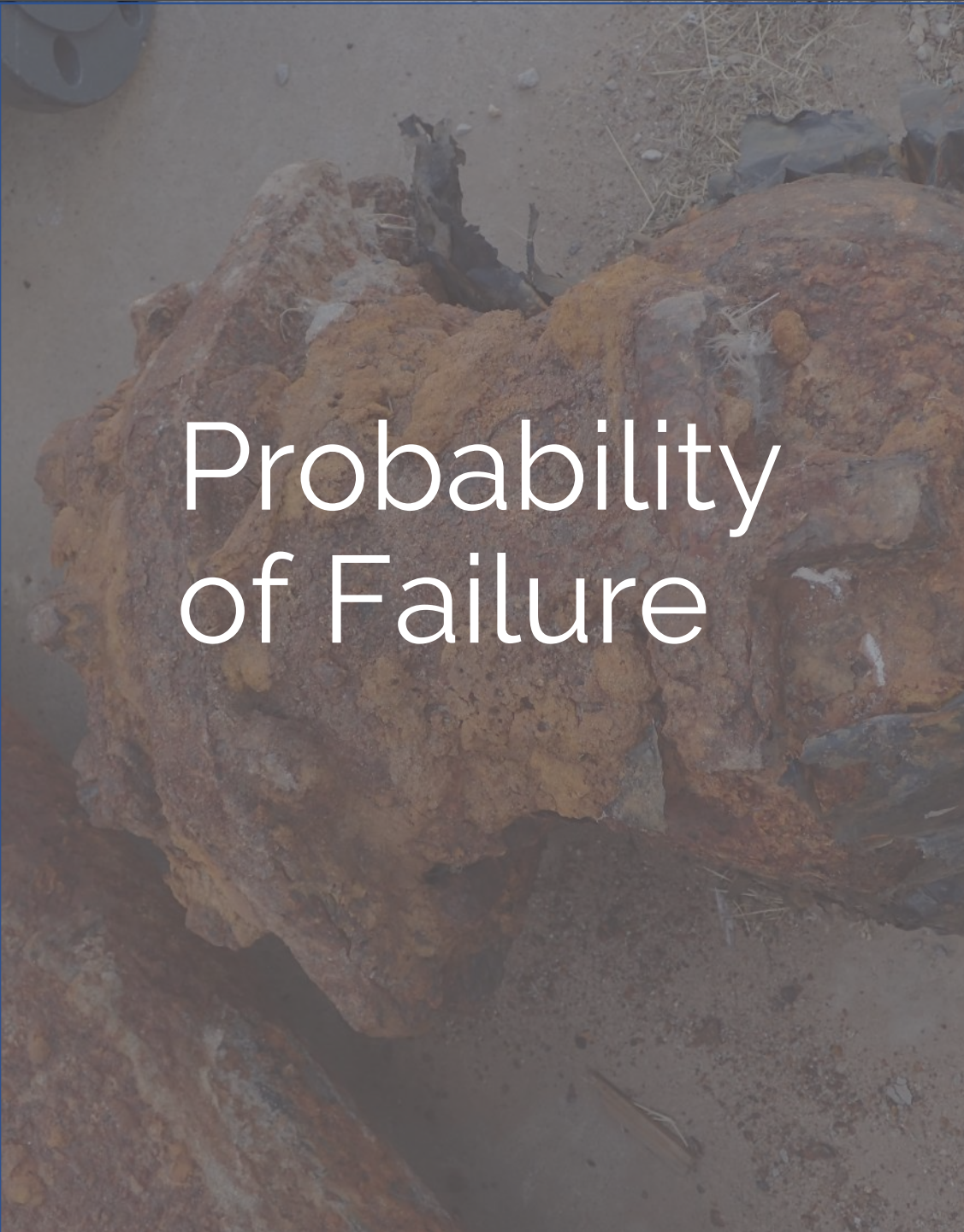
A collection of wooden blocks with letters and numbers scattered on a wooden surface. Some blocks are arranged in a row, while others are scattered around. The text 'Criticality is the heart and soul of asset management' is overlaid on the image in a white font on a dark grey background.

Criticality is the heart
and soul of asset
management



Projects and activities should be prioritized based on criticality/risk to ensure limited financial and personnel resources are used efficiently.





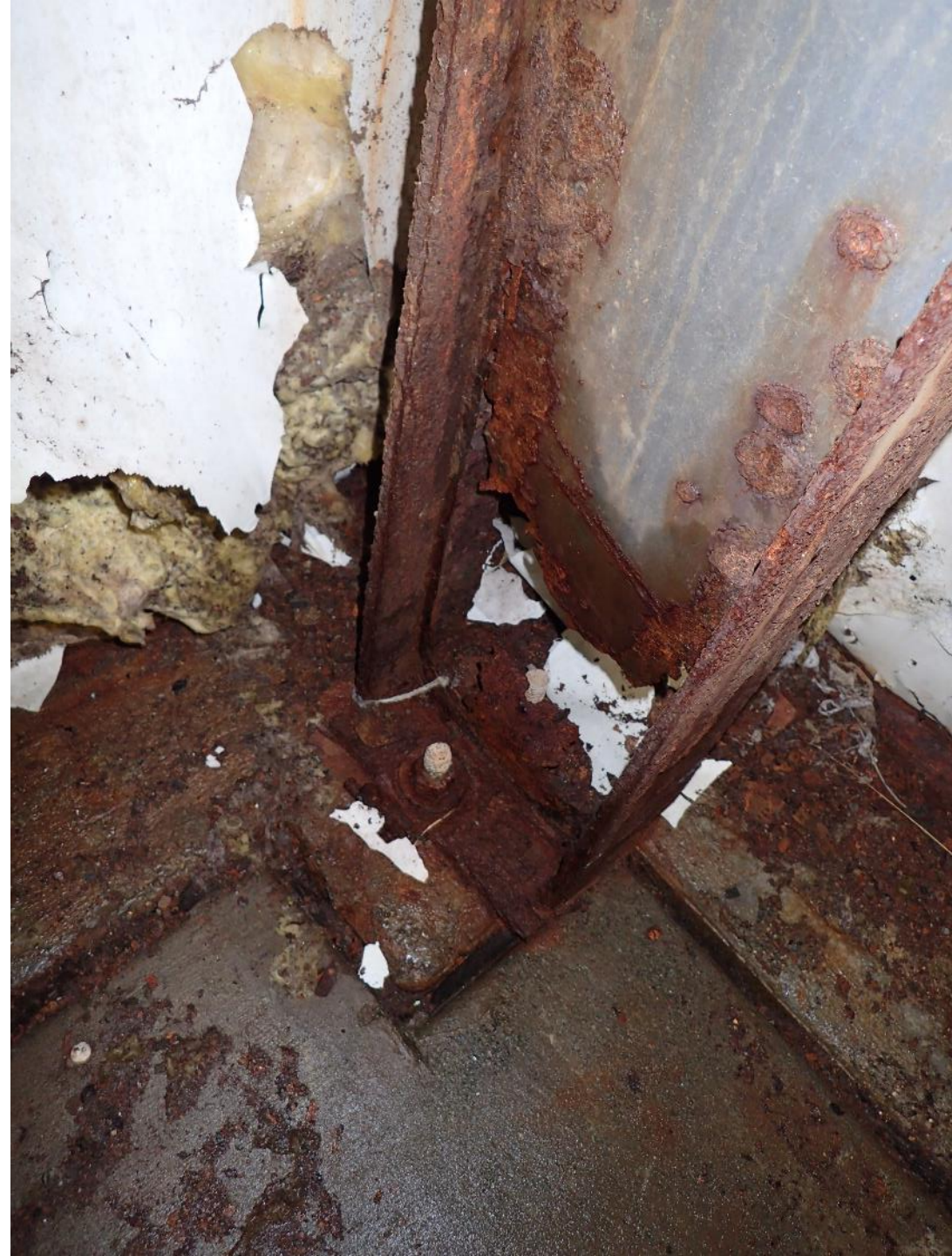
Probability
of Failure



Consequence
of Failure

What is the likelihood a given asset will fail?

No single cause should be the sole predictor...



Most Common Factors to Consider

Condition of
the Assets

Remaining
Useful Life

Historical
Knowledge

Repair
History

Operation
and
Maintenance
History

PoF Rankings from 1 to 5

1	Extremely low probability of failure
2	Low probability of failure
3	Average probability of failure
4	High probability of failure
5	Extremely high probability of failure ⁷¹

Consider the
triple bottom line:

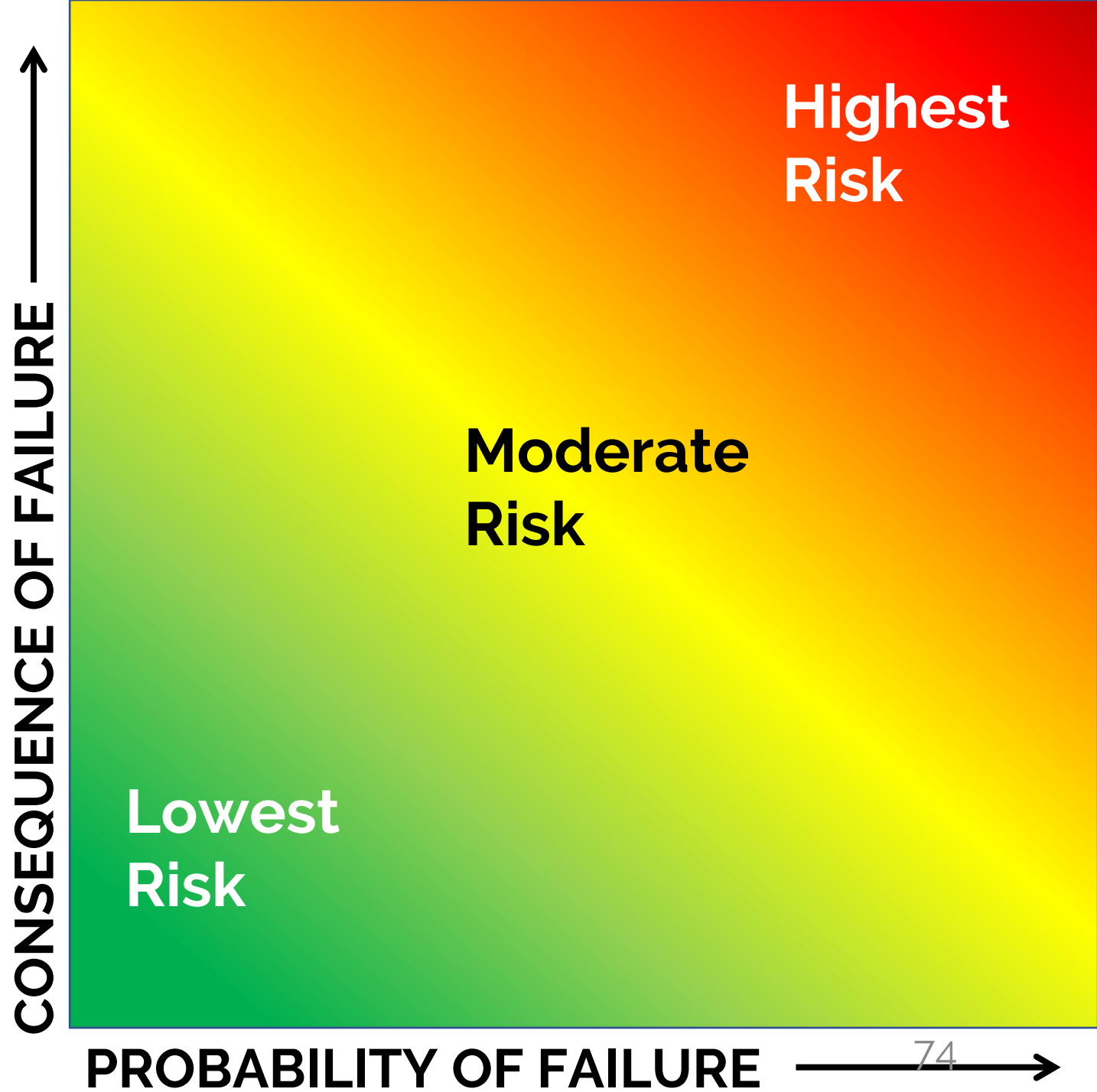
1. Financial
2. Environmental
3. Social



CoF Rankings from 1 to 5

1	Extremely low consequence of failure
2	Low consequence of failure
3	Average consequence of failure
4	High consequence of failure
5	Extremely high consequence of failure

More time and effort should be spent on highest risk assets



Ways to Reduce Risk

Routine &
Preventative
maintenance

Redundancy

Spare Parts

Specialized
Training

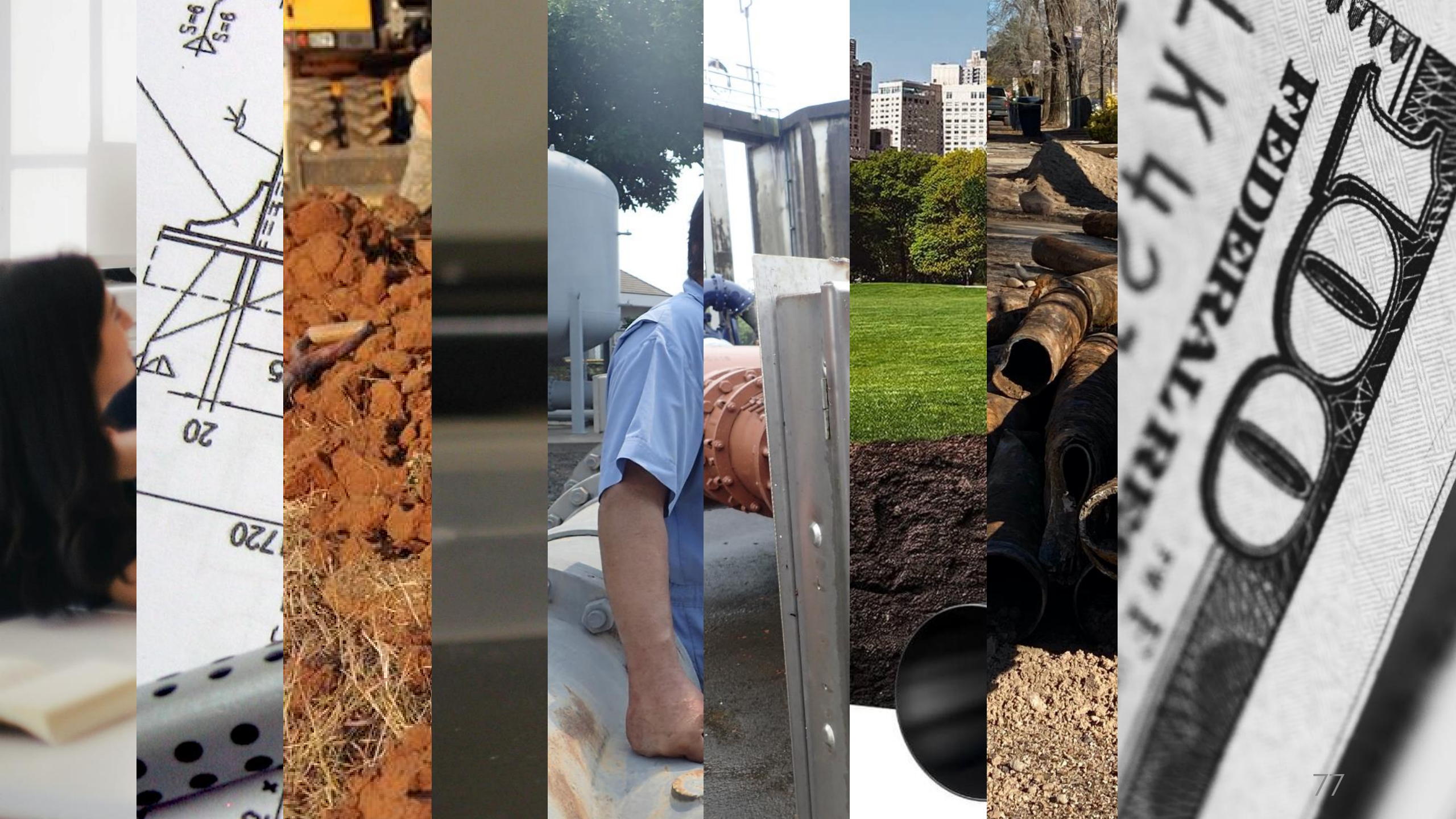
Replace
Assets Early

Monitoring

Life Cycle Costing

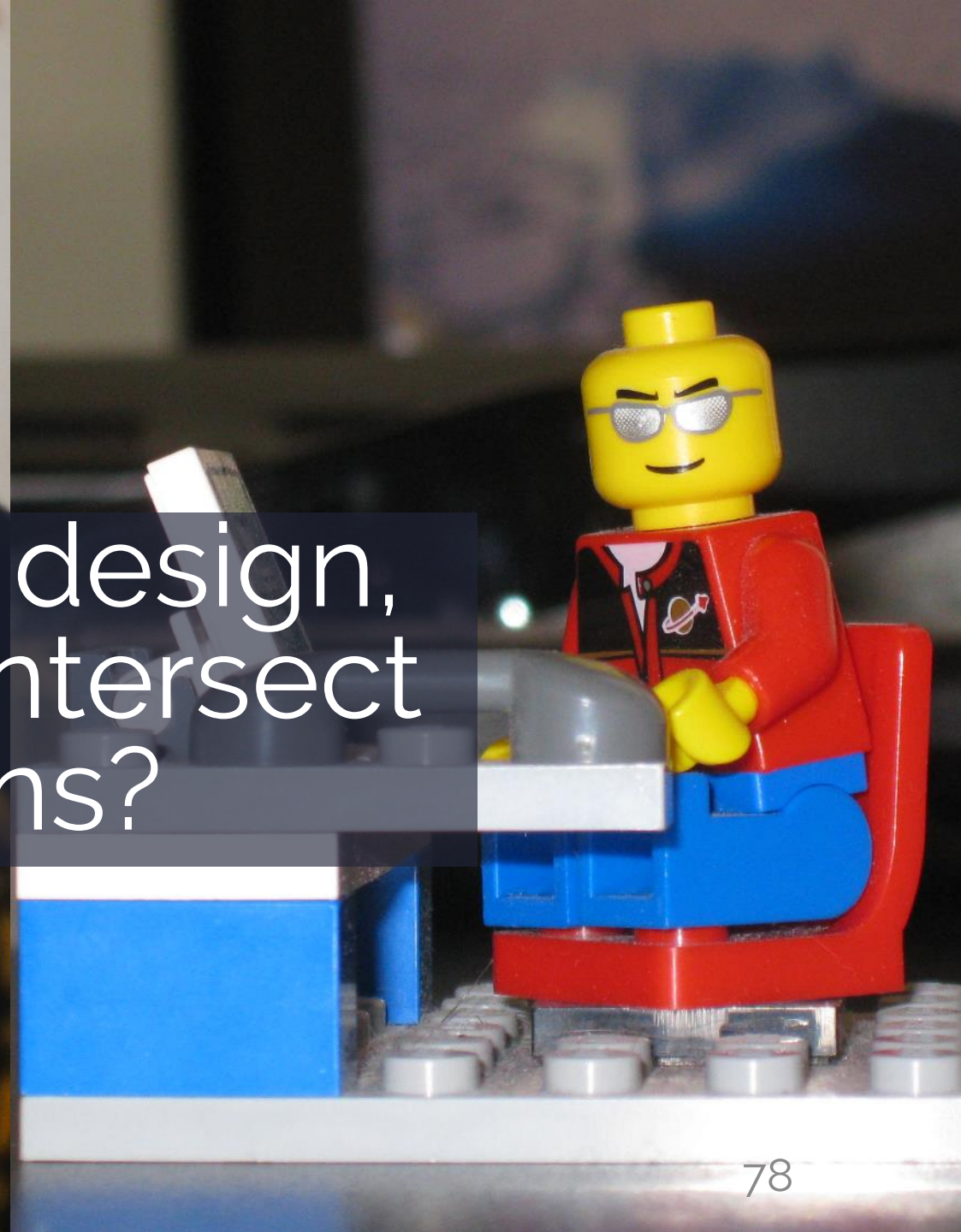
An examination of the entire life of the asset to **optimize** O&M, repair, rehabilitation, and replacement of **system assets**.





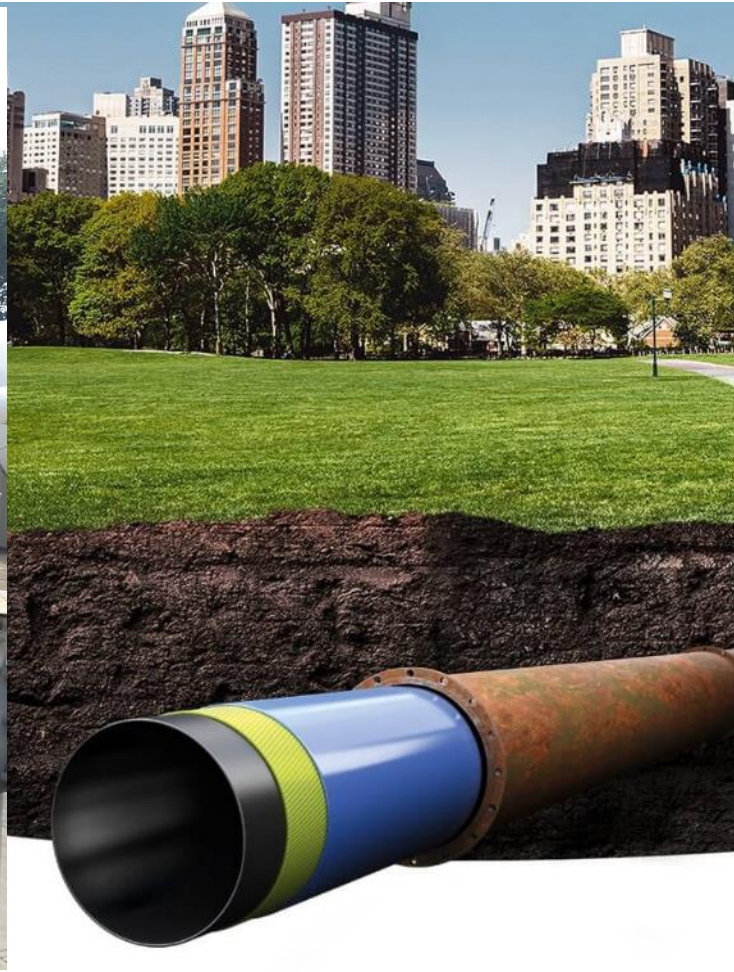


How do planning, design,
and construction intersect
with operations?





Once you have your assets in place....



It's time to manage them....



A skydiver in a blue jumpsuit and harness is seen from above, falling over a landscape. The skydiver's arms and legs are spread out, and the parachute is visible behind them. The background shows a grid-like pattern of fields or roads.

Operation: skydiving

Assets: jump-suit, shoes, parachute

A person in a blue jumpsuit and shoes is skydiving over a landscape. The person is in a spread-eagle position, with their arms and legs outstretched. The background shows a mix of green and brown terrain, possibly a rural area with fields and some buildings. The overall scene is captured from a high angle, looking down at the skydiver.

Where should most resources
be focused?

A - his jumpsuit

B - his shoes

C - his parachute

Answer:



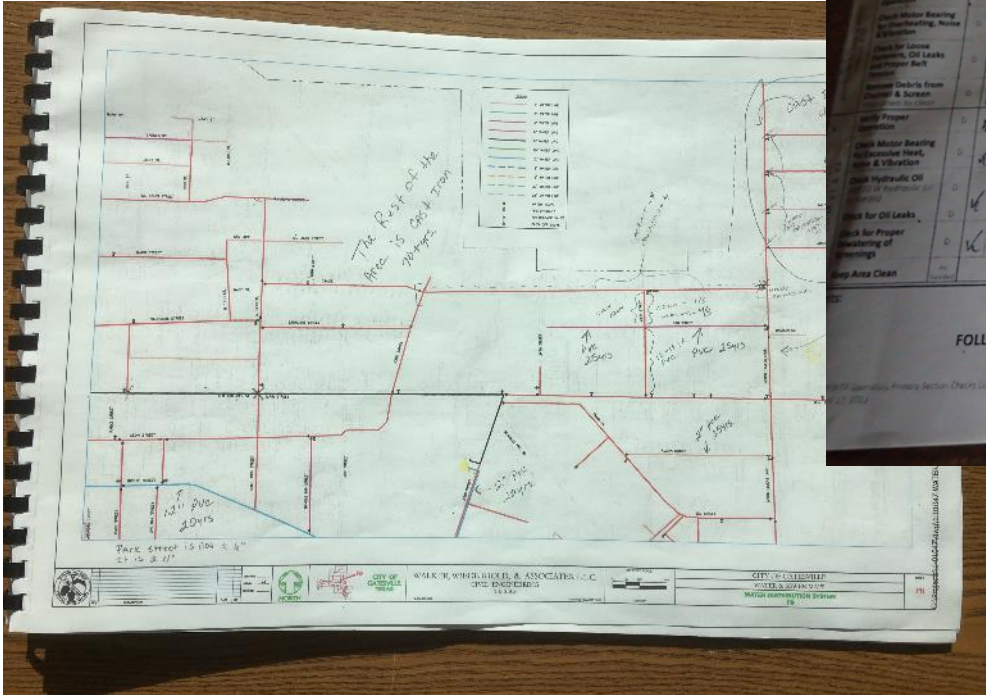
In this case, it was pretty obvious what to spend time and money on. Is it always that easy?



We're making maintenance decisions now, but are they the right ones?



We need more (and accessible) information to make better decisions



COUNTY OF HAWAII
DEPARTMENT OF ENVIRONMENTAL MANAGEMENT
WASTEWATER DIVISION

HILO WASTEWATER TREATMENT PLANT PRIMARY SECTION CHECK LIST

Task	Pg.	Date																														
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Check Thrust & Motor	10	Last Completed:															Date Completed:															
Check Thrust & Motor	10	✓																														
Check Motor Bearing	10	✓																														
Check for Loose	10	✓																														
Check for Proper	10	✓																														
Check Motor Bearing	10	✓																														
Check Hydraulic Oil	10	✓																														
Check for Oil Leaks	10	✓																														
Check for Proper	10	✓																														
Keep Area Clean	10	✓																														


FOLLOW ALL LOCKOUT/TAGOUT PROGRAM PROCEDURES TO PERFORM MAINTENANCE.
SAFETY FIRST!

1500 Parker 500
1050 Hilo 3300
1200 Hilo 2000
0750 Hilo 3200
1010 Hilo 1500
1245 Hilo 1500
1350 Hawaii John 500

East Valley Oro Sump Mt
Sump w/o Submitted
Pump Clarifier #2 Cross Collect
Over Torque

0150	Hilo John	900
0320	Hilo Pumping	2000
0135	B+B	1600
0550	Hilo Pumping	2300
1010	Pacific	500
1200	B+B	2800
1230	Hilo Pumping	2000
1250	Hawaii John	200

87

A person's hands are shown typing on a laptop keyboard. The laptop screen displays a data dashboard with various charts and graphs, including a pie chart and several line graphs. The background is a dark, slightly blurred image of the laptop and the person's hands. The text "What kind of information would you want?" is overlaid in large white font across the center of the image.

What kind of
information would
you want?

Asset Information



A photograph of two men in work clothes standing at an industrial site. The man on the left is wearing a light blue short-sleeved shirt and sunglasses. The man on the right is wearing a dark blue short-sleeved shirt, a cap, and sunglasses. They are surrounded by large industrial equipment, including a large white tank on the left and various pipes and valves in the foreground. The background shows trees and a building.

Maintenance Records

A person wearing a blue uniform is using a handheld diagnostic device on a blue industrial motor. The device has a screen and several buttons. The person is also holding a probe or sensor against the motor's cooling fins. The background shows other industrial equipment.

Condition Information



POLL QUESTION: Asset risk is typically calculated by:

- A. Condition x Useful Life**
- B. Potential of Failure x Consequence of Failure**
- C. Age x Redundancy**
- D. Maintenance Frequency X Cost**



Risk (PoF X CoF)



Cost Information

WATER & SEWER LEAK CALL LOG

WA/SE	DATE	TIME	ADDRESS	USER	CALLED	NOTES	UPDATES	WORK TICKET #
WA	2/9/2016	10:38AM	OLD HILLSIDE NURSING HOME	BH	RM	FIRE HYDRANT RUNNING	CREW WORKING ON LINE PER RM @ 10:50AM	48674
STREET	2/9/2016	11:24AM	1008 PLEASANT	DD	RM	LEAK IN THE STREET	FIXED	48642
SE	2/10/2016	10:00AM	400 FINNIMORE	BH	RM	SEWER BACKED UP AT STREET	UNLOGGED	48683
WA	2/10/2016	10:00AM	3502 RIVER ROAD	BH	RM	A CAR HIT THE FIRE HYDRANT	FIXED DA/CN 2-22-16	48644
WA	2/10/2016	10:00AM	CORNER BR 22ND AND WARD	BH	RM	LEAK FILLING UP CULVERT		
SE	2/10/2016	10:36AM	2015 WARD STREET	BH	RM	SEWER BACKED UP AT STREET	UNLOGGED	48684
WA	2/10/2016	3:15PM	1105 S LOVERS LANE	BH	RM	SEWER LEAK	FIXED	48647
WA	2/10/2016	3:30PM	206 FIELDSTONE	DD	RM	LEAK-METER WAS RUN OVER BROKE	FIXED	48648
WA	2/10/2016	3:32PM	119 N 28 ST	BH	RM	SEWER LEAK	FIXD	48649
WA	2/10/2016	3:57PM	119 N 28 ST	BH	RM	CUSTOMER CALLED AGAIN AND SAID METER LEAK WAS VERY LARGE. CALLED RODNEY TO LET HIM KNOW	FIXED	48649
WA	2/11/2016	9:00AM	28TH AND MEARS	BH	RM	WATER SHOOTING OUT OF MANHOLE	FIXED	48687
WA	2/11/2016	9:00AM	BLESSINGS BUILDING	BH	RM	WATER LEAK BEHIND BUILDING	FIXED	48671
SE	2/11/2016	9:53A	102 1/2 SURRY 300A	DD	RM	CALLED LAST NIGHT AT 8 AND THEY TURNED OFF WATER BUT THEN SEWER BACKING UP BUT SAID THEY	SEWER STOP UP FIXED	48685
SE	2/11/2016	11:01AM	409 PARK	DD	RM	NEED TO PUMP BOTH SIDES WHEN WANTS TO KNOW IF THERE IS A METER	FIXED	48685
WA	2/16/2016	11:20AM	601 S. 14TH ST. 9TH STREET	KS	RM	IN PLACE OR IF HE NEEDS TO GET ONE INSTALLED	01/16/2016 11:20:00 AM THERE IS AN EXISTING WATER LINE THERE, WILL INSTALL MARKED WHEN THEY ARE READY	48654 48676
NA	2/16/2016	1:30PM	BETWEEN 8TH AND LUTHERBOH	BH	RM	WATER LEAK	IT IS NOT A LEAK 02-17-16	48654

Electronic Files

Pictures

Types of Data

Videos

Notes


Think about:

What data do you collect? How/Where do you keep it? Is it accessible? Could you use it to make decisions? Could you use it to determine trends?

Information



What are some of the outcomes of implementing the life cycle costing portion of AM?

A man in a dark jacket is seated at a control panel, looking at a large monitor displaying a complex industrial diagram. The panel is filled with numerous buttons and switches. The background shows a control room environment with other monitors and a window with blinds.

A strategic plan for operating and maintaining assets

Five questions to help develop an O&M plan...

What
Maintenance
Activities Do You
Need To Do?

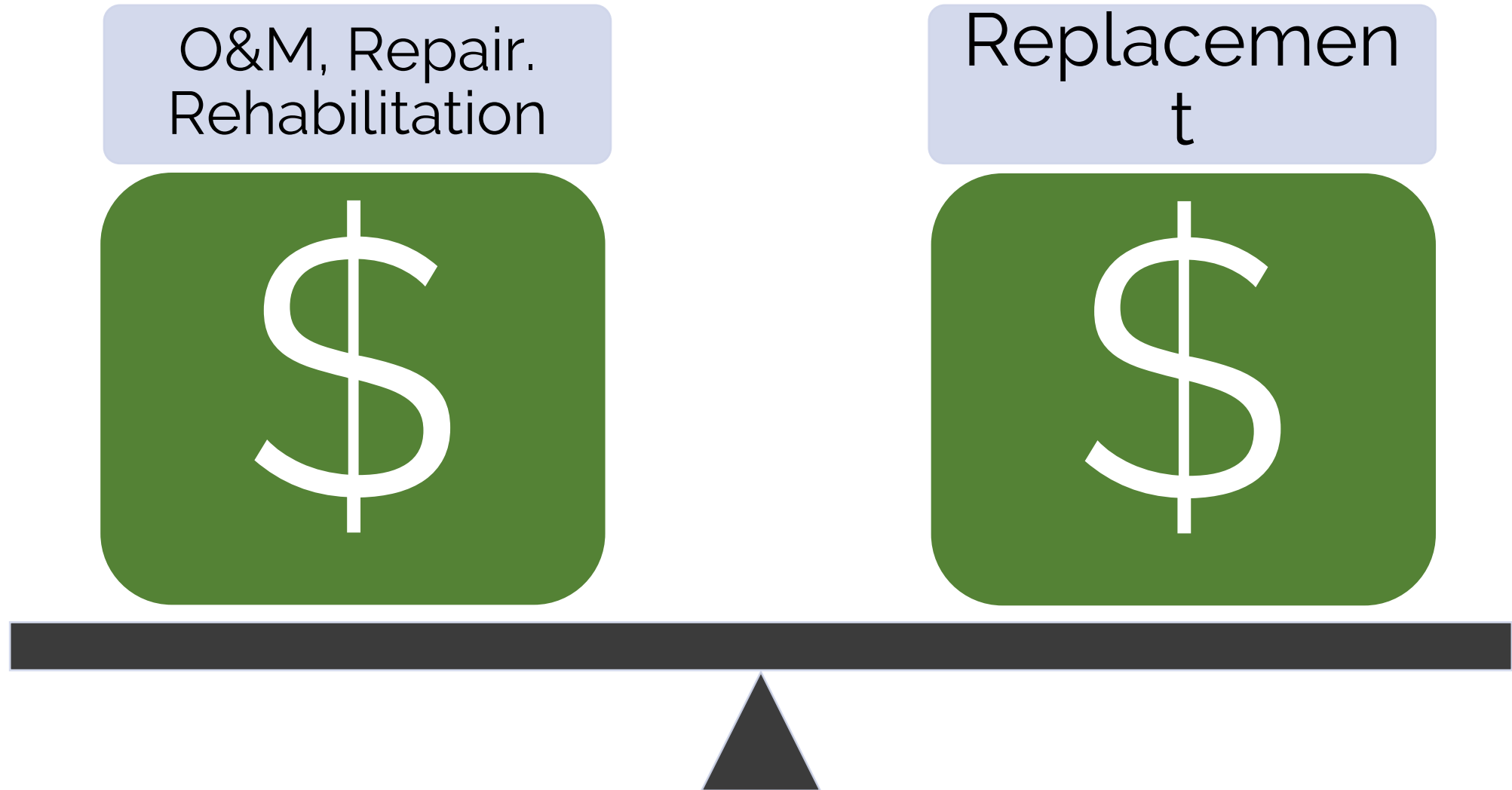
When Should
You Do Them?

How Do You Do
Them?

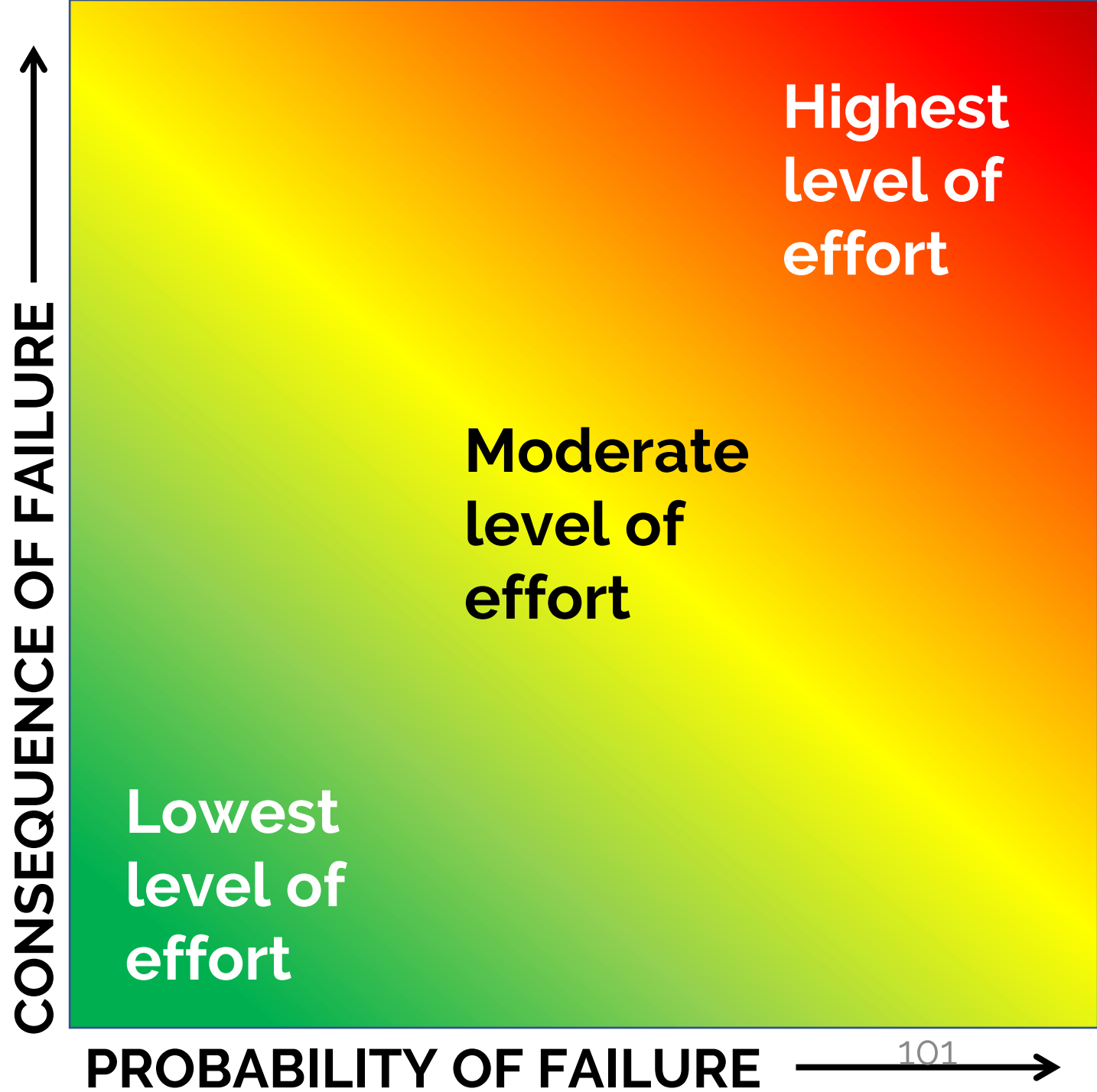
What
Equipment Do
You Need?

What Do They
Cost?

Making the Case for O&M/Repair/ Rehab Over Replacement



Using risk to
drive decisions
on O&M, Repair,
Rehab, and
Replacement



Let's go back to our example

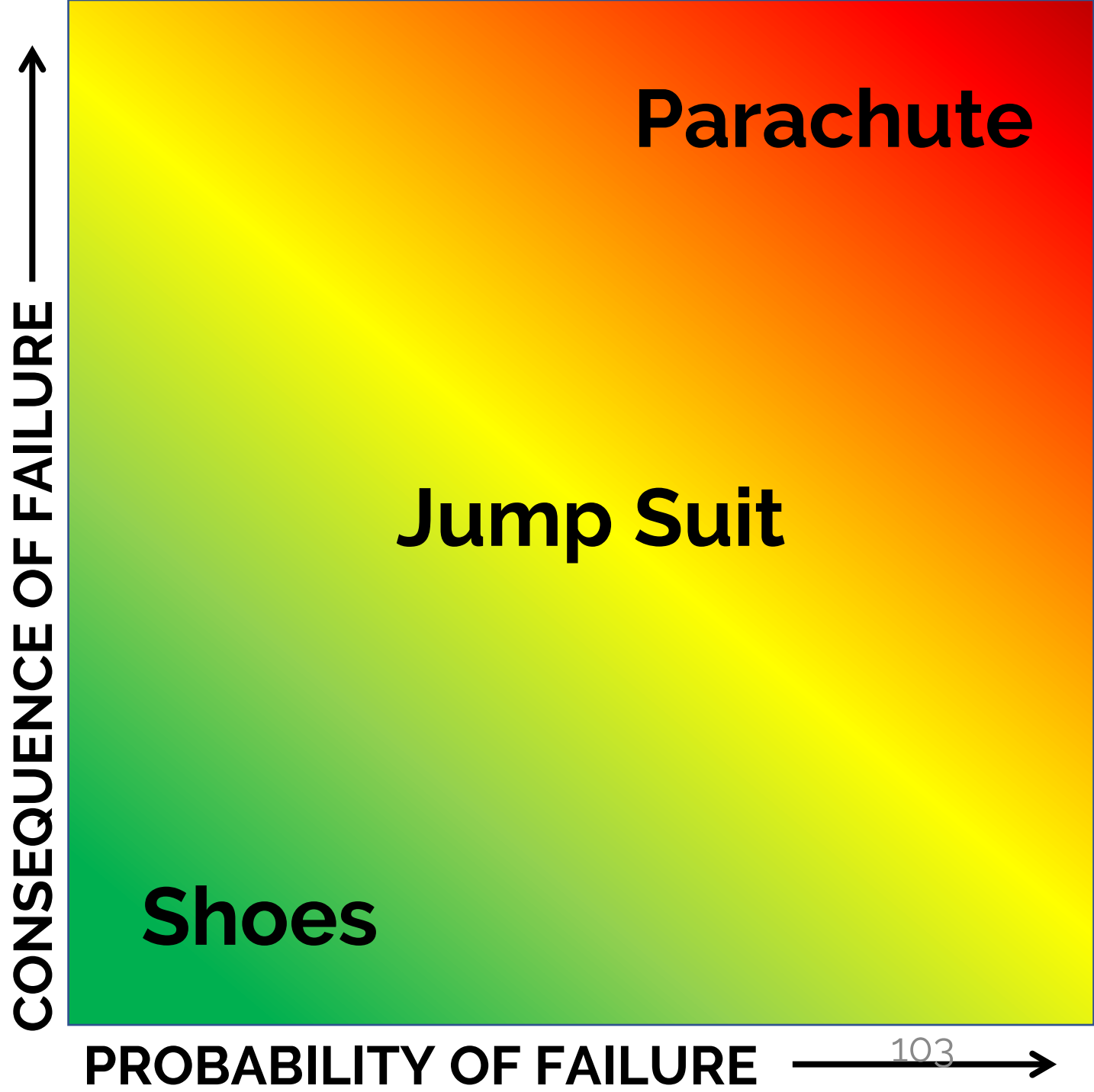
A - his jumpsuit

B - his shoes

C - his parachute



**How Would
We Handle
These
Assets
Based on
The Risk**





Long Term Funding

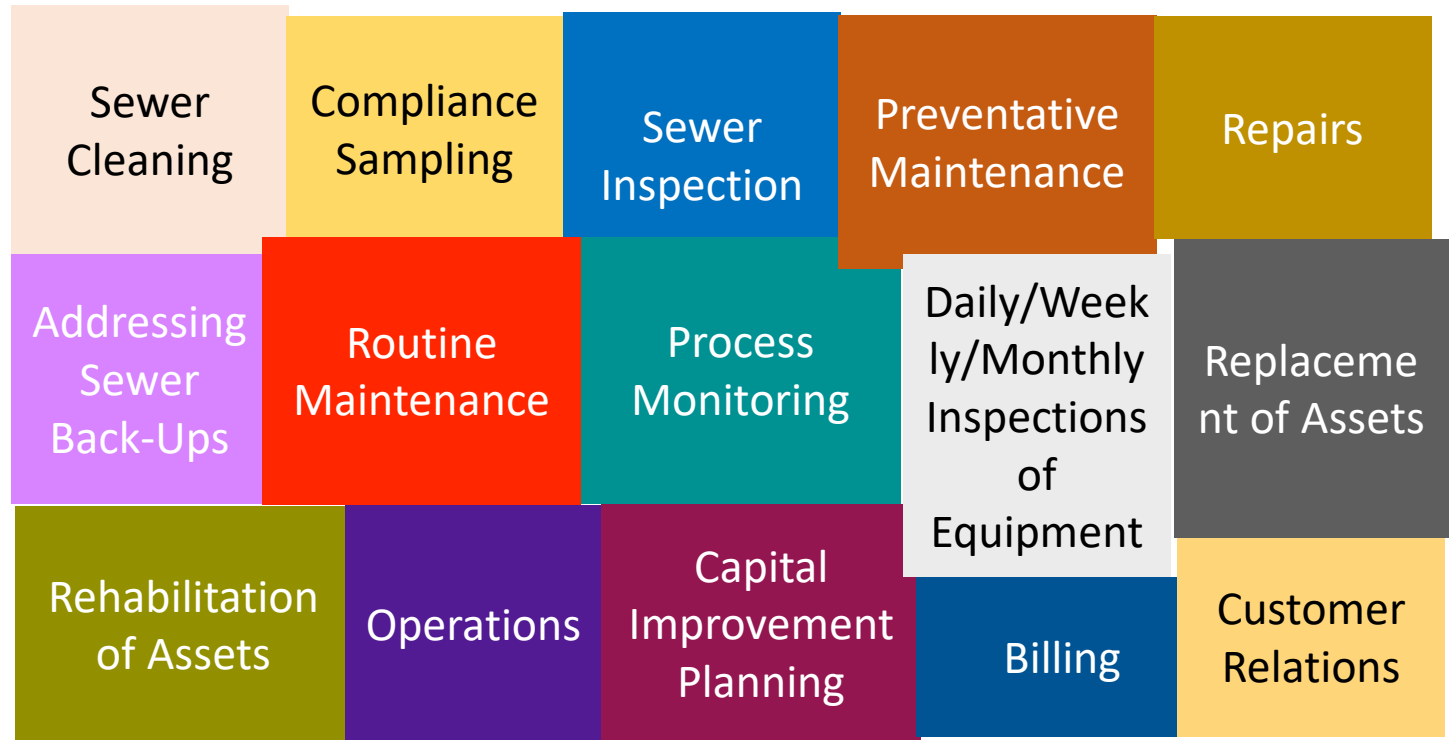
In order to maintain the desired level of service for the lowest life cycle cost, a utility must have a sustainable funding strategy

**Resources
(money &
time)
Available**

Sewer Cleaning	Compliance Sampling	Sewer Inspection	Preventative Maintenance	Repairs
Addressing Sewer Back- Ups	Routine Maintenance	Process Monitoring	Daily/Weekly/ Monthly Inspections of Equipment	Replacement of Assets
Rehabilitation of Assets	Operations	Capital Improvement Planning	Billing	Customer Relations

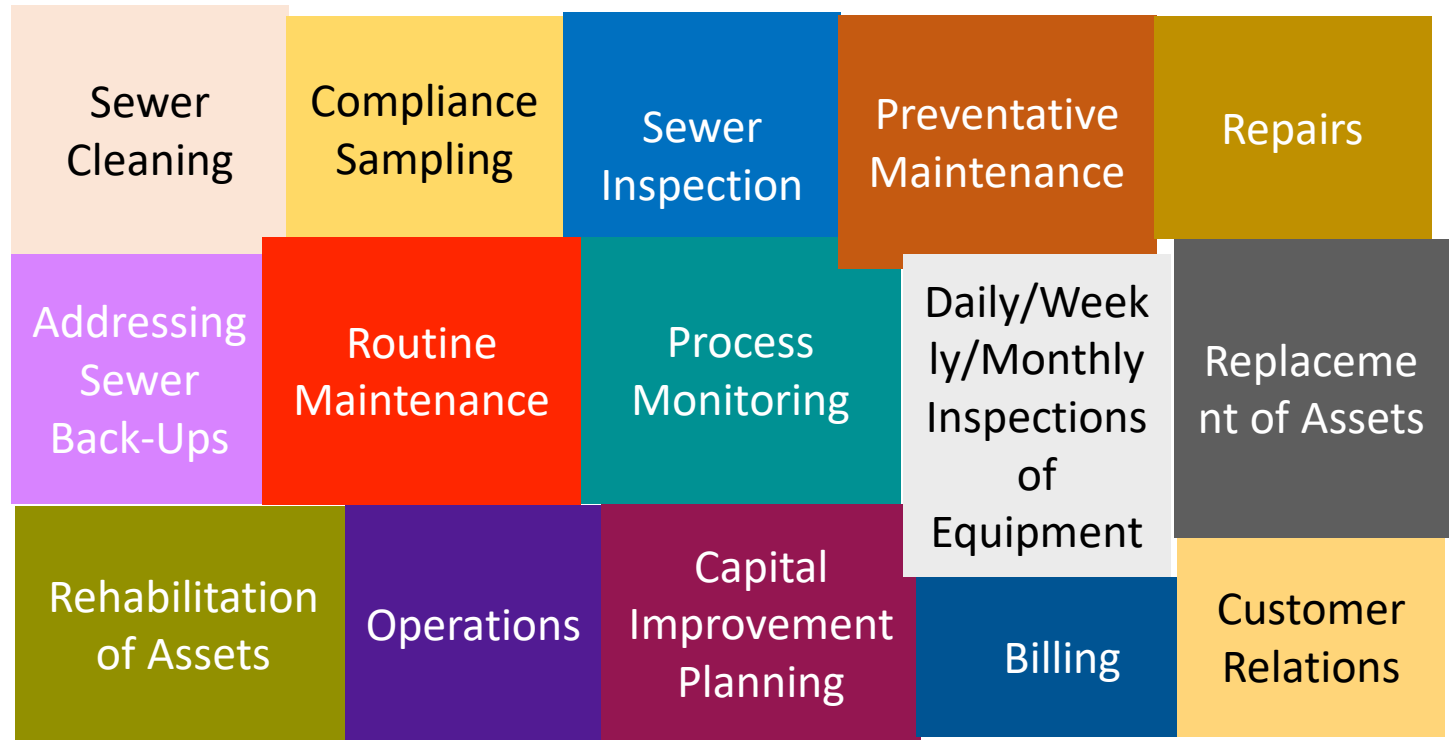
Remember this?

**Resources
(money &
time)
Available**



The first 4 parts of Asset Management Can Improve Efficiency to help shrink size of boxes

**Resources
(money &
time)
Available**



Long-Term funding – 5th part of Asset Management – addresses the size of the green box

The background of the slide is a close-up, slightly blurred image of several US dollar bills. The bills are oriented diagonally, with the top-left corner of the frame showing the top of a bill. Visible text on the bills includes "FEDERAL RESERVE NOTE", "UNITED STATES OF AMERICA", and "THIS NOTE IS LEGAL TENDER FOR ALL DEBTS, PUBLIC AND PRIVATE". A green circular seal of the Federal Reserve is also visible on the right side. The overall tone is muted and professional.

What funds are available?

Internal

```
graph LR; Internal[Internal] --- Rates[Rates]; Internal --- Taxes[Taxes]; Internal --- Fees[Fees]; Internal --- Reserves[Reserves];
```

Rates

Taxes

Fees

Reserves

External

```
graph LR; External[External] --- Grants[Grants]; External --- Loans[Loans]; External --- Bonds[Bonds];
```

Grants

Loans

Bonds

Internal funds come primarily from your Rates

Water Authority: (505) 842-WATR (9287)
 Solid Waste Mgmt Dept: (505) 761-8100 M-F 8am-5pm
 To Pay on-line: <http://www.abcwua.org>

DOE, JOHN AND JANE
 Account Number: 6826504148
 Billing Date: 08/15/2015
 Due Date: 08/31/2015

Bill Number: 682658784281

Your Solid Waste Services are billed by the Albuquerque Bernalillo County Water Utility Authority on behalf of the City of Albuquerque.

Planned adjustments to water and sewer rates will go into effect on July 1 and be reflected on your August statement. More information is enclosed with this month's bill and can also be found at www.abcwua.org. The number for our Water Quality Information Line has changed. Please call 505-289-3653 with questions about your water quality or the annual Water Quality Report. The report, mailed each year to all customers, is also available at www.abcwua.org.

Account Summary as of 08/15/2015	
Previous Balance	\$0.00
Payment Received	0.00
Balance Forward	0.00
Total Adjustments (Billed & Unbilled)	0.00
Current Charges	70.06
Total Amount Due	\$70.06

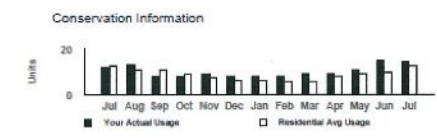
Page 1 of

Service Address: 123 MAIN ST

Water Residential City Service 2015-07-15 - 2015-08-15 ID 6826504655

Meter Number	Billing Size	Cons Average	Winter Average	Current Meter Read Date	Current Meter Read Reading	Previous Meter Read Date	Previous Meter Read Reading	Usage Units	Gallons Consume
14295192	1	6	6	08/15/2015	14 Reg	07/15/2015	0 Reg	14	10,472

Reg = Regular Reading Est = Estimated Reading 1 Unit = 748 Gallons



Base Charge	9.77
Commodity Charge (Units x \$1.626)	22.76
State Surcharge (Unit x \$0.024)	0.34
Facility Rehab	10.87
Conservation Charge	2.02
Electric Fuel Cost Adjustment (Units x \$0.02)	0.28
Franchise Fee	1.62
Tax	2.38
Subtotal	50.24

Wastewater Residential City Service 2015-07-15 - 2015-08-15 ID 6826504137

Base Charge	3.91
Commodity Charge (Units x \$1.181)	6.73
Facility Rehab	7.51
Franchise Fee	0.73
Tax	0.94
Subtotal	19.82


Please detach and return the coupon with your payment. See important information on the other side.


Albuquerque Bernalillo County Water Utility Authority
 P.O. Box 1313 • Albuquerque NM 87103-1313


Please make your check payable to ABCWUA
To pay online please visit: <http://www.abcwua.org>

Service Address: 123 MAIN ST			
Account Number	Total Due	Due Date	Amount Paid
6826504148	\$70.06	08/31/2015	

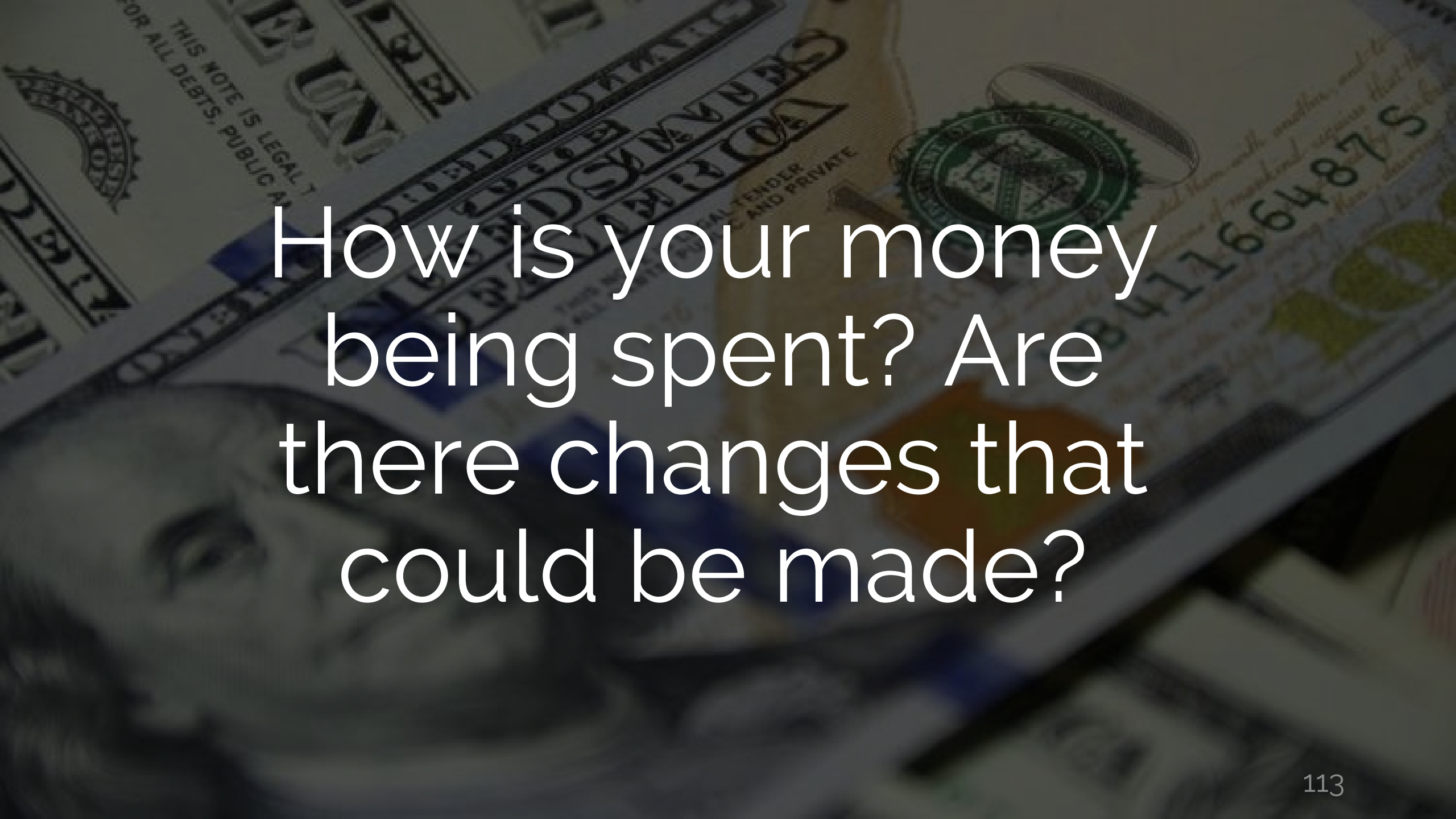
Check here to contribute \$1.00 to the Living River Fund (Be sure to add \$1 to your payment.)


 P: 020001 - ID: 008501 - E: NANNYN
 DOE, JOHN AND JANE
 123 MAIN ST
 Albuquerque NM 87102

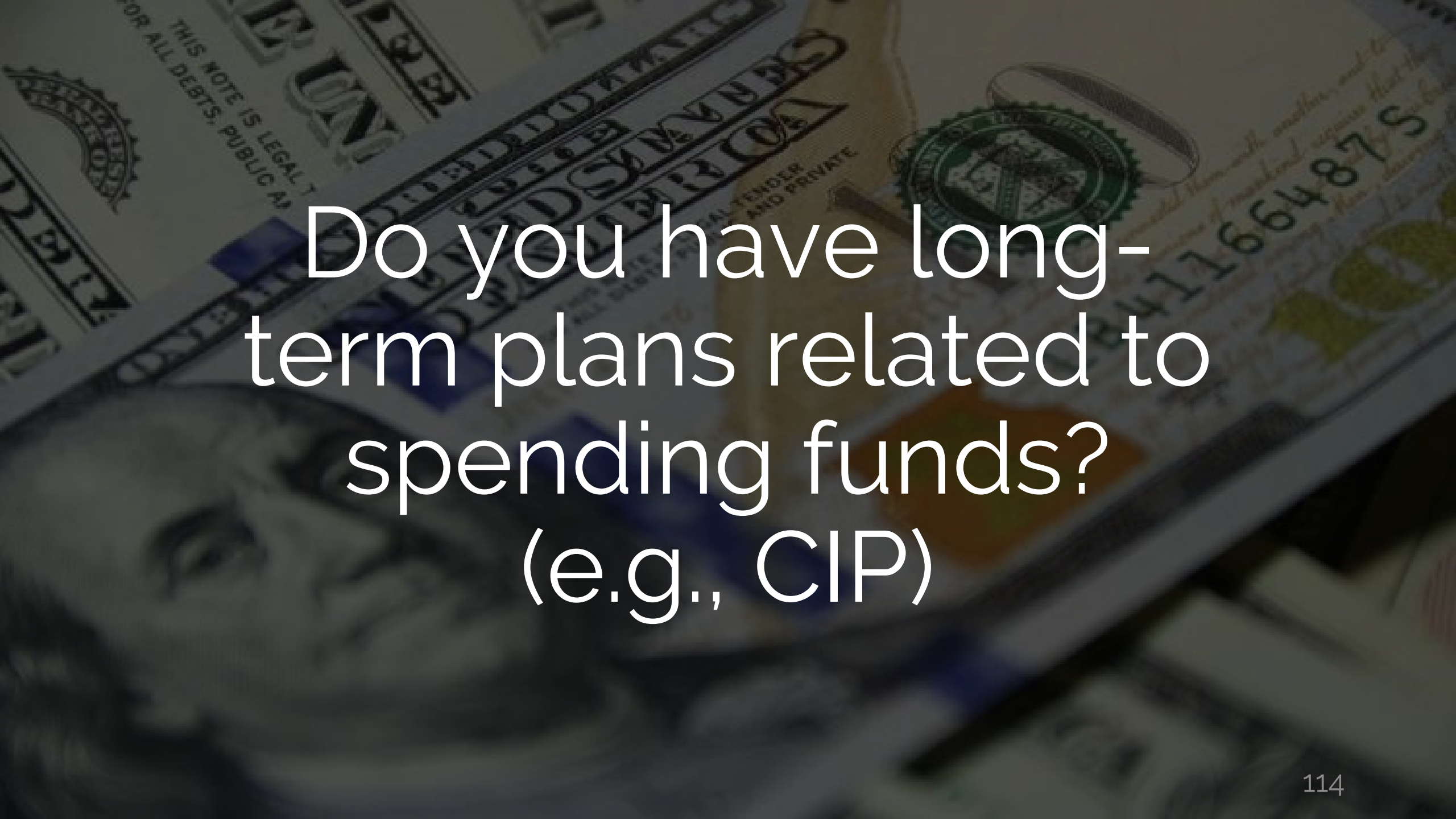
010 000000000000068265041480 000000706

The background of the slide features a close-up, slightly blurred view of US currency. A \$100 bill is prominent in the lower-left, showing the portrait of Benjamin Franklin. Above it, a \$10 bill is visible, featuring the green seal of the Federal Reserve and the number '10'. The text 'FEDERAL RESERVE NOTE' and 'THIS NOTE IS LEGAL TENDER FOR ALL DEBTS, PUBLIC AND PRIVATE' is also visible on the \$10 bill. A dark blue semi-transparent rectangular box is centered over the image, containing white text.

Are your rates sufficient? When was the last rate increase? Do increases keep pace with rising costs?



How is your money
being spent? Are
there changes that
could be made?

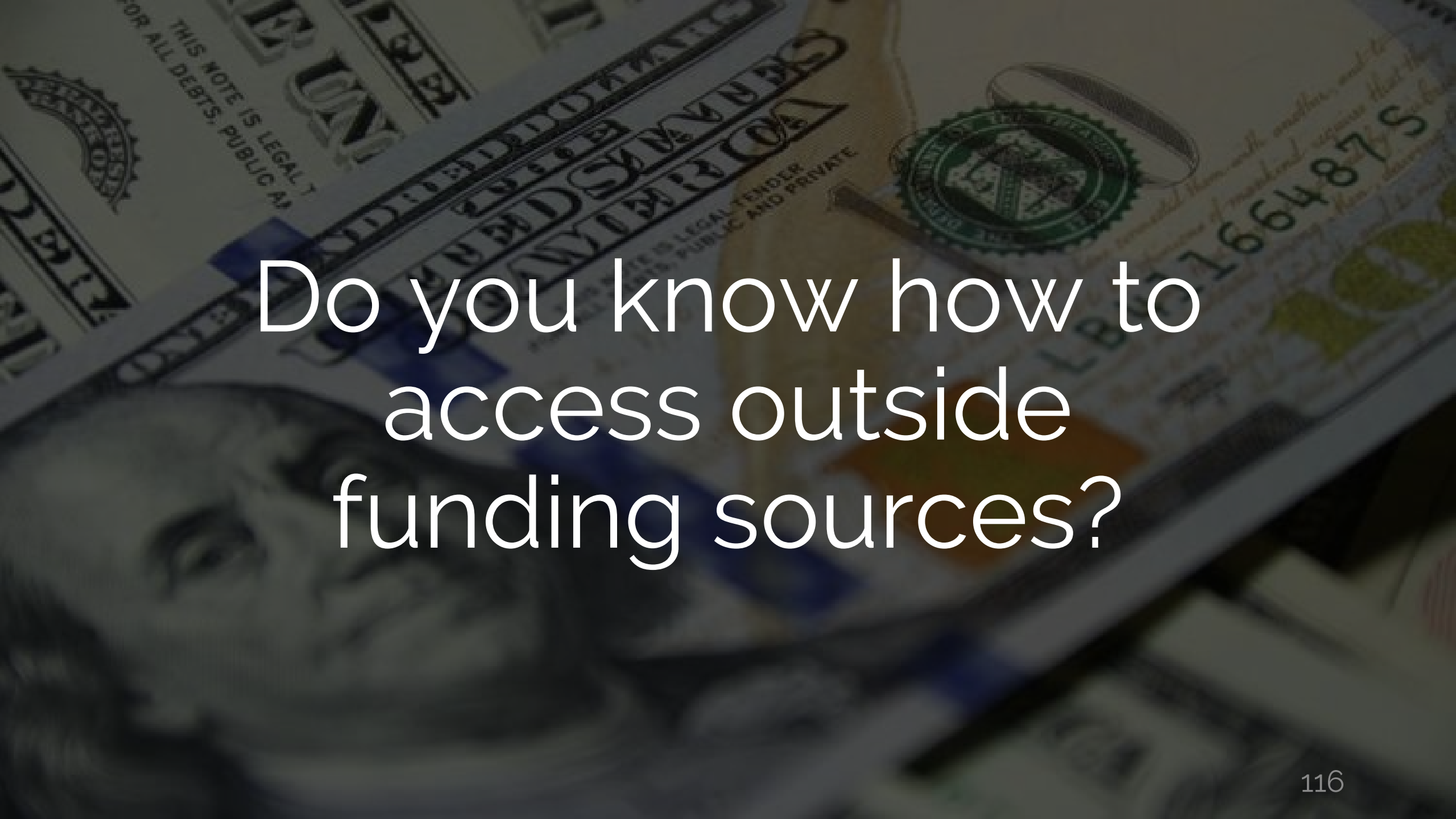
The background of the slide is a dark, semi-transparent image of US currency. It features a close-up of a \$100 bill, showing the portrait of Benjamin Franklin and the text 'ONE HUNDRED DOLLARS'. A green seal is also visible, along with the serial number '1166487S'. The text 'THIS NOTE IS LEGAL TENDER FOR ALL DEBTS, PUBLIC AND PRIVATE' is partially visible. The overall image is slightly blurred and dimmed to serve as a background for the text.

Do you have long-term plans related to spending funds?
(e.g., CIP)

Are you incrementally funding infrastructure replacement?



What is your replacement cycle?

The background of the slide is a collage of US currency. A \$100 bill is prominent in the upper left, showing the portrait of Benjamin Franklin and the text 'ONE HUNDRED DOLLARS'. A \$20 bill is visible in the lower right, showing the portrait of Andrew Jackson and the text 'TWENTY DOLLARS'. The bills are slightly blurred and overlaid with a dark, semi-transparent filter. The text 'Do you know how to access outside funding sources?' is centered in a white, sans-serif font.

Do you know how to
access outside
funding sources?

<https://efcnetwork.org/funding-sources-by-state/>

Funding Sources by State or Territory

Note: Some states or territories may have additional resources listed below the map.

Click on the map below to view funding sources for each state:



Back to the basics:

Protect Public
Health

Protect the
Environment

Customer
Service

Maintain Assets
in Acceptable
Condition

Manage Risk

AM Addresses all of these:

Protect Public
Health

Protect the
Environment

Customer
Service

Maintain Assets
in Acceptable
Condition

Manage Risk

Which helps compliance by:

Understanding risk and acting on it reduces overall risk

Doing preventative and routine maintenance to keep assets working

Understanding what assets you have to do the job at hand

Recognizing that Customer Service is first and foremost

Collecting operational data to be able to trend and see when things are going awry

Having a CIP allows for a good long term plan for what work to do when money is available and what work to put off when it is not available

Understanding condition and maintaining condition enables them to do the tasks

Helps develop a plan for and make a case for incremental investment

Resources



[Start Here](#) [Resources](#)

Asset Management Switchboard

The Southwest Environmental Finance Center has partnered with EPA to create a repository of documentation and tools related to Asset Management.

Whether you are [new to the Asset Management process](#) or just need a refresher on a specific topic, the resource you are looking for is probably here. If you're unable to find what you're looking for, reach out and tell us about it.

If you would like to contribute by having a resource added to the repository, please email the Southwest Environmental Finance Center (by clicking on the link below) and tell us about it. We welcome your feedback and strive to serve your utility and water systems at large.

[Email SW EFC](#)

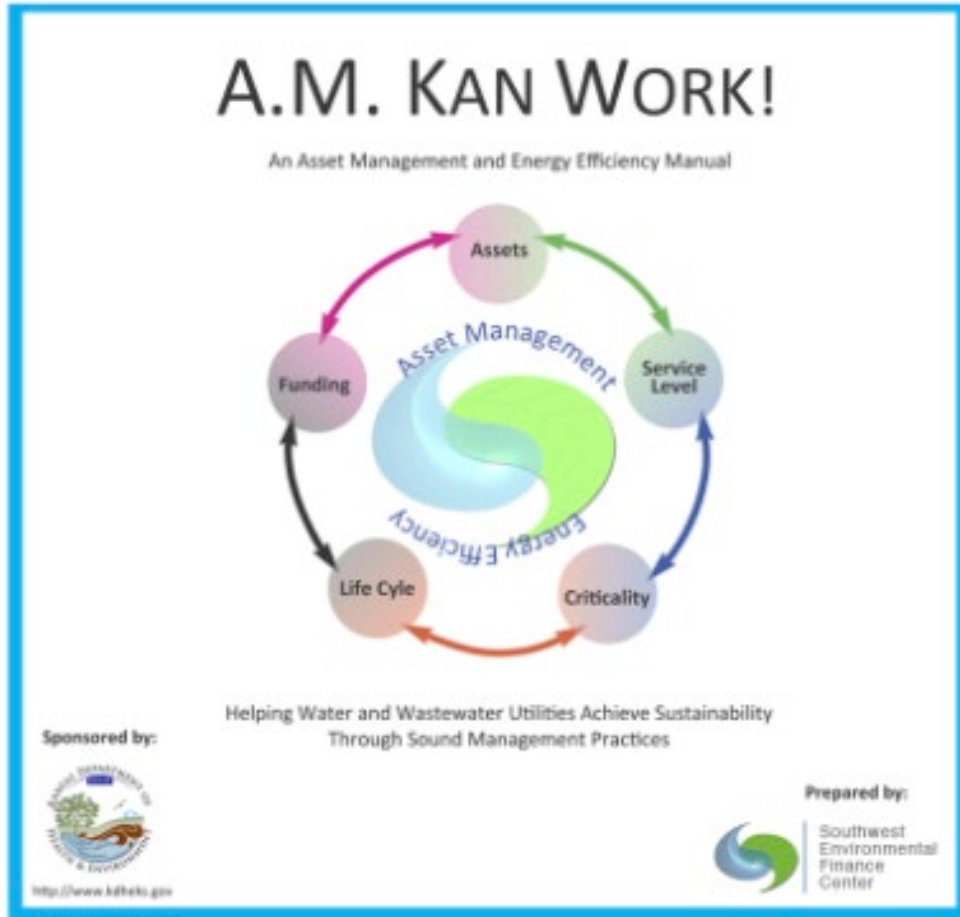
[Phone \(505\) 277-0644](tel:5052770644)



<https://swefcamswitchboard.unm.edu/am/>

Resources

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Appendix F

ASSET MANAGEMENT IQ

An Asset Management IQ Test is presented here in order to help you review the concepts of the various core components of Asset Management. Both the test and a scoring table are also available as a [printable pdf](#), which may be copied for use by multiple personnel within your utility.

In the web version of the test, clicking on a choice will automatically enter the number of points for that option and keep track of the score for each section of the Asset Management IQ as well as the total cumulative score. If a new answer is selected, the new choice and the new points will appear and the old points will be removed.

If the user completes the entire Asset Management IQ tool (all 30 questions) before starting Asset Management, it will provide a baseline evaluation at the beginning of Asset Management. Comparing the scores of each of the six sections will show which areas have the biggest gaps in terms of Asset Management activities. These scores may provide information about where efforts should be focused. You may wish to start with areas that are the weakest, offering a large improvement with a little effort, or with areas that are strong, which would offer a chance to get started in a familiar area.

As the utility progresses, the Asset Management IQ can be repeated and the scores compared to previous scores. At a minimum, you may wish to repeat the Asset Management IQ every year.


It should be noted that a total score of 150 would represent best practice in all areas of Asset Management. Not all utilities will be interested in achieving this goal. The utility should set its own target levels. The tool is meant to help utilities gauge their progress over time.



Additional Resources for Training and Technical Assistance

- **EPA's Water Infrastructure and Resiliency Finance Center**
<https://www.epa.gov/waterfinancecenter>
- **EPA's Tools, Training, and Technical Assistance for Small and Rural Wastewater Systems**
<https://www.epa.gov/small-and-rural-wastewater-systems/tools-training-and-technical-assistance-small-and-rural>
- **Clean Water State Revolving Fund**
General Info: <https://www.epa.gov/cwsrf>
State contacts: <https://www.epa.gov/cwsrf/state-cwsrf-program-contacts>
- **Environmental Finance Centers**
<https://www.epa.gov/waterfinancecenter/efcn>
- **Rural Community Assistance Corporation (RCAC)**
<https://rcac.org/>
- **National Rural Water Association (NRWA)**
<https://nrwa.org/>





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